NEFRC

AFFORDABLE HOUSING COMMITTEE MEETING

March 2, 2023 12:00 p.m.

Northeast Florida Regional Council

HYBRID MEETING
VIRTUAL & IN-PERSON



(904) 279-0880

(904) 279-0881

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Serving the communities of Baker, Clay, Duval, Flagler, Nassau, Putnam and St. Johns Counties

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MEMORANDUM

DATE: MARCH 2, 2023

To: **NEFRC AFFORDABLE HOUSING COMMITTEE**

ELIZABETH PAYNE, CHIEF EXECUTIVE OFFICER THRU:

NOEL P. COMEAUX, PLANNING & POLICY DIRECTOR FROM:

RE: **NEXT COMMITTEE MEETING**

The next meeting of the Northeast Florida Regional Council's Affordable Housing Committee is scheduled for May 4, 2023 at 12:00 p.m. The meeting will be held in-person and virtually, via Zoom, at the Northeast Florida Regional Council office located 100 Festival Park Avenue, FL 32202.

Northeast Florida Regional Council

AFFORDABLE HOUSING COMMITTEE

PRELIMINARY AGENDA

Northeast Florida Regional Council 100 Festival Park Avenue Jacksonville, FL 32202

Zoom Link: https://nefrc-org.zoom.us/j/87306610249 **Zoom Dial-In** #: 1-786-635-1003 (or) 1-470-381-2552 **Meeting ID**: 873 0661 0249

THURSDAY, MARCH 2, 2023 12:00 Noon

(ADDED OR MODIFIED ITEMS IN BOLD) (*Denotes Action Required)

	$\mathbf{T}\mathbf{A}$	٧B
1.	Call to Order	
2.	Roll Call – Chair Renninger	
3.	Pledge of Allegiance – Chair Renninger	
4.	Welcome – Chair Renninger	
5.	Invitation to Speak – Chair Renninger	
	Members of the public are welcome and encouraged to speak on any item brought before the Committee. The public will be recognized during public comments.	
* 6.	Approval of the February 2, 2023 Meeting Minutes	.1
7.	Presentation: Northrup Grumman – Mr. Orv Dothage, Sr. Manager	2
8.	Public Comment – LIMITED TO 3 MINUTES PER SPEAKER	
9.	Next Committee Meeting: May 4, 2023	
10.	. Adjournment	

*Denotes Action Item

Agenda Item

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NORTHEAST FLORIDA REGIONAL COUNCIL Affordable Housing Standing Committee Meeting February 2, 2023

MINUTES

The Northeast Florida Regional Council's Affordable Housing Committee, pursuant to Chapter 120.525, F.S., held a hybrid meeting in-person and virtually via Zoom, on Thursday, February 2, 2023, at 12:00 p.m.

Chair Renninger called the meeting to order with the following members present, representing a quorum:

BAKER Commissioner Anderson, Mr. Griffis

CLAY Mr. Bourre, Commissioner Renninger

DUVAL Mayor Lynch

FLAGLER Mayor Robinson (Virtual)

ST. JOHNS Vice-Mayor Horvath (Virtual)

Excused: Mr. Hart

Presenter: Mr. Christopher Walker, Chair,

Guests: Zane Marfiak, Deedee Harper, Deborah Thompson, Mike Bonts, Victor Raymos,

Delmas Harper, Valerie Williams, Elizabeth Deutsch, R. Parker.

Staff Present: Noël P. Comeaux, Matamron Bacon, Robert Jordan

INVITATION TO SPEAK

Chair Renninger welcomed everyone. Public comment was invited; however, no comments were provided.

MEETING SUMMARY

Approval of the November Meeting Minutes

Chair Renninger called for a motion on the November Meeting Minutes. Mayor Lynch moved approval of the November 3, 2022, meeting minutes; seconded by Commissioner Anderson. The minutes were approved unanimously.

Presentation: Jacksonville Housing Authority, Chris Walker, Board Chair

Chair Renninger invited Mr. Walker, Chairman of the Jacksonville Housing Authority (JHA), to deliver a presentation about the JHA's affordable housing efforts. Mr. Walker began his presentation by describing the focus of his work with Lippes and Mathias Associates as Partner in Charge of the Jacksonville office. Within his duties, he works frequently with for-profit and non-profit developers on financing and building affordable housing properties throughout the United States. Turning to the focus of his presentation, Mr. Walker briefly overviewed the following terms: Affordable Housing, Housing Authority, Median Income, and Nonprofit Housing

Subsidized Housing. He made note that affordable housing is not synonymous with public housing (federally subsidized units), but rather just a reference to the HUD definition - generally in which the occupant is paying no more than 30 percent of gross income for housing costs, including utilities.

Mr. Walker went on to speak at length about the legal authority of the JHA. The JHA has a scope beyond Jacksonville. The housing authority assists residents immediately outside Duval County area with housing voucher questions, service complaints, program applications, and more. The JHA has the statutory authority to lease, rent, and build dwellings, investigate living conditions, participate in residential projects, and hold ownership positions in residential projects. The JHA has the right to exercise eminent domain as well. Mr. Walker advocated for counties that do not currently have housing authorities to create inner-local agreements with existing authorities within their region.

Further, Mr. Walker stated that 50 percent of the 140,000 individuals on JHA's housing voucher waitlist are seeking affordable housing. Many of those seeking affordable housing are full-time employed individuals, such as corrections officers, janitors, and parking attendants who are spending more than 30 percent of their income on rent. Under the Faircloth Amendment, new aggregate public housing units (federally subsidized) are capped, and Jacksonville has not built new public housing units in 15 years causing a gap in demand and availability. Mr. Walker asserts that this has prompted the need for creative solutions between public entities and private companies through tax incentives, donation of assets, and other means in exchange for new affordable housing units. Mr. Walker referenced Austin, TX for their creative solution which has expediting permit processing timelines in exchange for affordable housing units. Mr. Bourre asked if the permit processing timeline is from development design to vertical permitting to which Mr. Walker clarified that this was from the final plan, review, and comment phase.

Mr. Walker spoke about current projects in which JHA is involved. The JHA recently approved the accusation of two properties to develop Normandy Townhomes in partnership with Chase Properties; over 120 units were solely owned by JHA before completion. Twenty percent of the townhomes will be affordable housing units, whereas the remaining the units will be at market rate to sustain the overall project cost with profit. Mr. Walker stated JHA's ownership of the properties allows for rent cost manipulation and voucher acceptance for market-rate units. JWB Capital will also develop 50 new infill homes for JHA at a cost of \$230,000 per home.

Mr. Walker took several questions at the end of his presentation. **Mayor Lynch** asked if JHA is offering attainable housing, affordable housing, or workforce housing. Mr. Walker answered that 20 percent of the housing in the Normandy Townhomes Development will be low-income housing, defined as those making 80 percent or less than an area's median income. **Chair Renninger** asked if the housing developments done by the JHA are advertised just to future clients on their waiting list or the general public. Mr. Walker clarified that the homes would be first come, first serve.

Mayor Lynch disclosed several large-scale companies have shown interest in establishing business hubs in Baldwin but have questioned where potential employees will live. Mr. Walker mentioned that it will take private/public partnerships to support employee housing, mentioning Amazon has a branch that finances housing developments for similar causes. Chair Renninger mentioned Georgia-Pacific built housing in Palatka to recruit and retain employees. Chair

Renninger went on to ask Mr. Walker's opinion on rent control policies. Mr. Walker went on to say he is in opposition to rent control based on the practices not being reflective of changing market conditions.

Lastly, Mr. Comeaux invited Mr. Walker to offer his comments on Florida House Bill 102. He stated he was a proponent of the bill; however, he did state there are provisions of the bill that he feels need amendment. **Mr. Bourre** asked if House Bill 102 states anything about impact fees. **Commissioner Anderson** and **Mr. Griffis** stated their opposition to the exemption of impact fees in lieu of commitment to building affordable housing. **Chair Renninger** thanked Mr. Walker for his presentation. Mr. Comeaux invited Mr. Walker to stay for the remainder of the meeting.

Discussion: History & Strategic Direction of the Affordable Housing Committee

Mr. Comeaux presented a summary of the Affordable Housing Committee's activity since 2016, as well as their meetings' primary topics. He also reminded the committee of the April 2022 NEFRC Affordable Housing Strategic Plan which was developed with substantial stakeholder involvement through workshops.

Mr. Comeaux then asked **Chair Renninger** to discuss the desired direction of this committee moving forward. **Commissioner Renninger** asked members to consider the "value add" that can be derived from their continued assembling. Members unanimously agreed to invite subject matter experts as well as private sector affordable housing providers (e.g., Amazon) to participate in/present to the committee to enhance perspectives, offer continued analysis, and help guide recommendations/best practices.

Public Comment

Ms. Deborah K. Thompson, 3120 Atlantic Blvd, Jacksonville, FL 32207, asked that this committee seek guidance and perspective from end-users - individuals who benefit from or are actively seeking affordable housing.

Adjournment & Next Committee Meeting

The meeting adjourned at 1:20 p.m. The next Affordable Housing Committee will take place on March 2, 2023.

viarcit 2, 2023.	
Jim Renninger	Noël P. Comeaux
Chair	Director, Planning & Policy

Agenda Item

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MEMORANDUM

DATE: MARCH 1, 2023

To: NEFRC AFFORDABLE HOUSING COMMITTEE

ELIZABETH PAYNE, CHIEF EXECUTIVE OFFICER THRU:

NOEL P. COMEAUX, DIRECTOR OF POLICY AND PLANNING FROM:

RE: AFFORDABLE HOUSING & WORKFORCE DEVELOPMENT

Mr. Orv Dothage, Senior Manager, will provide an update on Northrup Grumman's High School Technician Intern Blueprint Plan & Implementation. Mr. Dothage's presentation will be supplemented by Regional Council staff to provide context with regards to the St. Johns County Career & Technical Education Program and affordable housing in Northeast Florida.





Affordable Housing Committee Meeting

Thursday, March 2, 2023

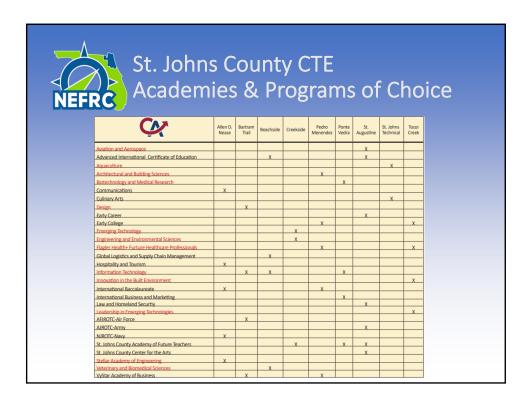


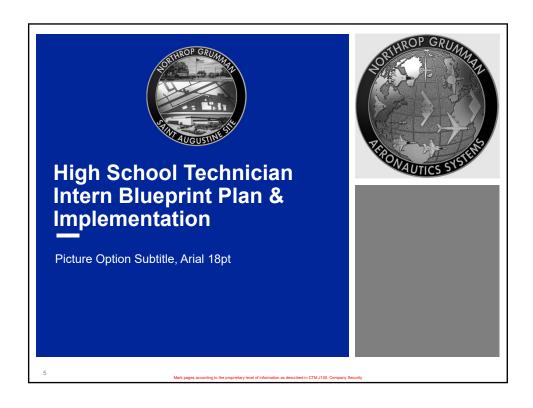
2022 NEFRC AH Strategic Plan

- NEFRC 2022 Affordable Housing Strategy:
 - "Recognize the significance of the workforce and work to address their needs from all angles."
- Therefore, look at Affordable Housing wholistically, which includes the cost of acquiring <u>and</u> maintaining housing. This includes wage progression in fields not normally considered and/or available to the general public.
- Therefore, generate a larger population of students exposed to High Wage/High Skill jobs which require a technical education.









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Issue

- Avoid duplication of the issue Palmdale experienced in staffing for the increased rates in F35 and the new program wins
- · Issues encountered
 - Clearances
 - No experienced workforce to draw from
 - Training up-skills

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Learn from Our Mistakes

Mark pages according to the proprietary level of information as described in CTM J100, Company Securi

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Preparation

- · Contact legal labor law corporate lawyer
 - Determine labor law for children under 18 (Unique for each state)
 - · Plan according to the school schedule
 - Determine the hours students are available not to exceed the state labor law
 - Establish parental/guardian waivers required
- · Contact compensation and HR
 - Establish pay scale
 - Determine requisition strategy
- · Define training/work plan
 - Establish training schedule with hands on OJT
- · Work with Comms
 - Develop flyer for distribution with the schools

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ark pages according to the proprietary level of information as described in CTM J100. Company Security

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Plan Blueprint

- · Outreach involving local high schools
- Establish rapport with the "Career and Technical Education" organization at the high schools
- · Support career day events at the schools
- · Recruit students
 - Applicants must have approval to enroll in their schools CTE program
 - Must have good school attendance record
 - Must have good citizenship record
 - Apply to the designated requisition
- · Background and drug screen
 - $-\,\mbox{Student}$ selected will need to pass the required background and drug screen testing
 - Minors may not be submitted for a security clearance

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lark pages according to the proprietary level of information as described in CTM J100, Company Security

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Develop Training Plan

- · Develop the training plan
 - Plan needs to accomplish the required/desired certification by the time the students are 18 and eligible for full time employment
 - Plan needs to consider the number of hours the student is on site
 - For example
 - Monday classroom instruction including safety requirements for a single process
 - Tuesday through Thursday perform the task on the shop floor with a mentor
 - Thursday last hour of the day discuss the process and get student feedback to improve instruction (add or expand based on student inputs)

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Grants

- · Research available state and federal grants using TFP
- · Apply for training grants as advised by TFP
- · Maintain documentation required for TFP to submit for re-imbursement

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Internship

- NGAS Internship is a critical part to NGAS' success
 - Pilot for high school students to work at Northrop Grumman
- Experience of a "Lifetime"
 - Apply theories to "actual work" for experience
 - Meaningful educational (hands on) opportunities
 - Instills professional habits
 - Emphasizes ethics and values important to NGC and our industry
 - Professional development opportunities, tours, networking, and social events

Northrop Grumman Is A Great Place To Work!

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Sample Interview/Screening Questions NOTIFICATION Production Operation Interview Constance of the Constance

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High School Touch Labor Internship

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Northrop Grumman Proprietary Level I

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Pre shop floor Training

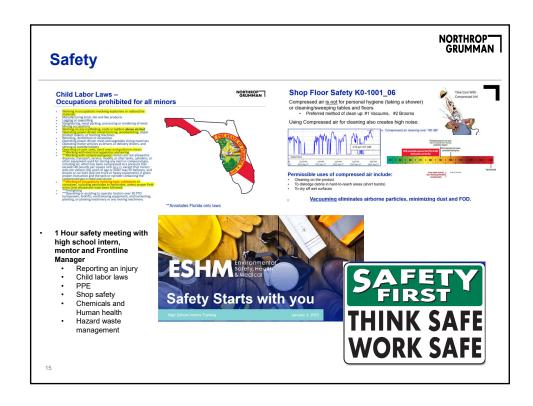
• 60 Hours of training in NG St. Augustine training lab

Basic shop safety

- Navigating MES for time keeping and work instructions
- Reading and interpreting sketches
- Reading blueprints
- Navigating CATS and why we track job charges
- FOD / FOE control.
- 5S, why do we use it and why is it important to Northrop Grumman and our Customer
- Shop housekeeping
- Using ETB and manual toolboxes

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Roster and Mentor

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The age of the high school interns is between 17 & 19 years old.

The mentoring team has a combined 183 years of experience

ROSTER							
School	Name	Area	Manager	Mentor			
Pedro	Student	1055 Subs	Yes	Yes			
SAHS	Student	Final	Yes	Yes			
Florida Virtual	Student	WOWP	Yes	Yes			
Pedro	Student	Final	Yes	Yes			
Mandarin	Student	Center Mid Barrel	Yes	Yes			
SAHS	Student	WCS	Yes	Yes			
FSDB	Student	GSC	Yes	Yes			

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Job Assignment

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Structure Mechanic (4)

FOE Walks

The assigned interns have used or will be trained to use the following tools, drill motor, rivet gun, bucking bar, scale, micrometer, rivet hand squeezer, sockets, wrenches, screw drivers, cleco gun, Hilok Gun

The interns have participated in or accomplished the following

Drilled and assembled sub assembly parts Identify and use power and hand cleco Prepped skin and frame surfaces prior to installation Layout holes using scale
Load longerons into applied tools
Located and drilled skin doubler Countersinking center wing skin Assemble fan mounts Install sealer caps
Mix and apply sealer

Final Assembler (2)

The assigned interns have used or will be trained to use the following tools, wrenches, sockets, screwdrivers, torque wrench, rig pin, tensiometer, dial calipers, pressure gages & ohm meter. The interns have participated in or accomplished the following task

Flight controls build up Installing flight controls Rigging and adjusting flight controls after installation Installing wing lock mounts FOE Walks

Global supply Chain Expediter (1)

- Organized packed parts
- Inventory parts
 Buildup part storage racks and shelves

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