

# NEFRC

## BOARD OF DIRECTORS Meeting



**Northeast Florida Regional Council**  
Hybrid Meeting  
Virtual & In-Person



100 Festival Park Avenue  
Jacksonville, FL 32202  
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Serving the communities of Baker, Clay, Duval, Flagler, Nassau, Putnam and St. Johns Counties

***Bringing Communities Together***

## MEMORANDUM

**DATE:** OCTOBER 6, 2022

**TO:** NORTHEAST FLORIDA REGIONAL COUNCIL BOARD OF DIRECTORS

**FROM:** ELIZABETH PAYNE, CHIEF EXECUTIVE OFFICER 

**RE:** NEXT BOARD MEETING

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The next Board of Directors meeting **will be held on November 3, 2022 at 10:00 a.m.** This will be a hybrid meeting, **virtual and in-person**, at the Northeast Florida Regional Council office located 100 Festival Park Avenue, FL 32202.

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# **Northeast Florida Regional Council**

## **BOARD of DIRECTORS**

### **A G E N D A**

**Zoom Link:** <https://nefrc-org.zoom.us/j/87499770491>

**Zoom Dial In #:** 1-786-635-1003 (or) 1-470-250-9358

**Meeting ID:** 816 0095 0326

**THURSDAY, OCTOBER 6, 2022**

**10:00 a.m.**

**(ADDED OR MODIFIED ITEMS IN BOLD)**

**(\*Denotes Action Required)**

**TAB**

1. Call to Order
2. Roll Call – President Harvey
3. Pledge of Allegiance and Invocation – President Harvey
4. Welcome – President Harvey
5. Change of Officers
6. Passing of the Gavel – Presidents Harvey & DeFoor
7. **New Member Introduction: Mayor David Alfin, City of Palm Coast – President DeFoor**
8. **FY 22/23 Committee Appointments – President DeFoor .....1**
9. **FY 22/23 Meeting Schedule & Member Roster – Ms. Payne .....2**
10. Invitation to Speak – President DeFoor

*Members of the public are welcome and encouraged to speak on any item brought before the Council. The public will be recognized during public comments. At that time, virtual attendees who would like to speak will be asked to raise their (electronic) hand and they will be recognized in the order of response.*

- \* 11. Consent Agenda – President DeFoor
  - A. **September, 2022 Draft Meeting Minutes .....3**
  - B. August 2022 Financial Report .....4
  - C. **Regional Community Institute Board Nominations – Ms. Moehring .....5**

D. 2022 Update to NE Florida Comprehensive Economic Development Strategy	
& Resolution .....	6
E. Town of Marineland Adopted Amendment 22-1ER ( <i>Alt. Review</i> ) .....	7
12. <u>Other Reports/Action Items</u>	
* A. <b>Comprehensive Plan Reviews: New Format – Mr. Jordan</b> .....	8
* B. Draft Resolution 2022-03: Commissioner Waldron – Ms. Payne .....	9
* C. <b>Draft Resolution 2202-05: Commissioner Mullins – Ms. Payne</b> .....	10
D. <b>Program Spotlight: 2022 Regional Leadership Academy – Mr. Nolen</b> .....	11
• Nomination Form	
E. <b>Project Opioid Jax Presentation – Mr. T. J. Ward</b> .....	12
F. <b>Community Resiliency Update – Ms. Ilami</b> .....	13
G. 2021-2022 Attendance Roster – Ms. Payne .....	14
H. Annual Report – Ms. Payne .....	15
I. Florida Regional Councils Association Update .....	16
13. Public Comment – <u>LIMITED TO 3 MINUTES PER SPEAKER</u>	
14. Local & Regional Issues Discussion – President DeFoor	
15. Ex-Officio Members’ Reports:	
• Florida Department of Economic Opportunity – Mr. Register	
• St. Johns River Water Management District – Mr. Conkey	
16. Chief Executive Officer’s Report – Ms. Payne	
• Regional Leadership Awards Nominations / Form .....	17
• Legislative Priorities	
• Hurricane Ian	
17. Upcoming Events:	
• Oct. 13, 2022 – Route 91 Speaker Event, FSCJ Kent Campus	
• Oct. 14, 2022 – City of Jacksonville Environmental Symposium at UNF	
• Oct. 19, 2022 – Northeast Florida Healthcare Coalition Meeting	
• Oct. 26, 2022 – Resilient First Coast Steering Committee meeting	



- Oct. 26, 2022 – North Central Florida Healthcare Coalition Meeting
- Nov. 3, 2022 – Duval County TD Local Coordinating Board Meeting
- Nov. 8, 2022 – Flagler & St. Johns Counties' TD Local Coordinating Board Meeting
- Nov. 15, 2022 - Town of Welaka Kick-Off Meeting for DEO Grant
- Nov. 17, 2022 – Baker & Nassau Counties' TD Local Coordinating Board Meeting
- Nov. 19, 2022 - 14th Annual A1A Super Scenic Garage Sale
- Nov. 21, 2022 – Putnam & Clay Counties' TD Local Coordinating Board Meeting

18. Next Board Meeting:

**NOVEMBER 3, 2022**

**Northeast Florida Regional Council**

100 Festival Park Avenue

Jacksonville, FL 32202

19. Adjournment

**(\*Denotes Action Required)**

# Agenda Item

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Tab 1

Tab 1

Tab 1

Tab 1

Tab 1



## NORTHEAST FLORIDA REGIONAL COUNCIL

2022/2023 COMMITTEE MEMBERSHIP ASSIGNMENT

**President:** Randy DeFoor  
(Serves as a Voting Ex-Officio of all Committees)  
**1st Vice President:** Christian Whitehurst  
**2nd Vice President:** Joyce Morgan  
**Secretary/Treasurer:** Darryl Register

### **EXECUTIVE COMMITTEE**

(Quorum: 5)

**Responsibilities:** To act on behalf of the Board, in the months when there is no regular Board meeting; make selections, after input and recommendations by staff, for the yearly Regional Leadership Awards; and when called by the President.

**Chair:** Randy DeFoor (Duval)  
**Vice Chair:** Christian Whitehurst (St. Johns)  
Darryl Register (Baker)  
Betsy Condon (Clay)  
Larry Harvey (Putnam)  
Joyce Morgan (Duval)  
David Sullivan (Flagler)  
John Martin (Nassau)

### **PERSONNEL, BUDGET, AND FINANCE POLICY COMMITTEE**

(Quorum: 4)

**Responsibilities:** Provide policy direction, input and recommendations to the Board of Directors on annual agency budget and revisions, investment and finance policies, personnel policies, purchasing policies, annual audit review and reconciliation, annual executive director employment contract, and any other matter appropriately coming before the Committee.

**Chair:** Darryl Register (Baker)  
**Vice Chair:** John Martin (Nassau)  
James Bennett (Baker)  
Jim Renninger (Clay)  
Randy DeFoor (Duval)  
Joyce Morgan (Duval)  
David Sullivan (Flagler)  
Larry Harvey (Putnam)  
Christian Whitehurst (St. Johns)

### **LEGISLATIVE POLICY COMMITTEE** (Quorum 4)

***Responsibilities:*** Provide policy direction, input and recommendations to the Board of Directors on external legislative initiatives and proposals as well as develop legislative positions appropriate for the Region and the Council and any other issue appropriately coming before the Committee.

**Chair:** John Drew (Nassau)

**Vice Chairman: TBD**

Darryl Register (Baker)  
Jimmy Anderson (Baker)  
Steve Kennedy (Clay)  
Joyce Morgan (Duval)  
Sean Lynch (Duval)  
David Alfin (Flagler)  
Larry Harvey (Putnam)  
Roxanne Horvath (St. Johns)

### **AFFORDABLE HOUSING COMMITTEE:** (Quorum 5)

***Responsibilities:*** Examine the Local Housing Assistance Plans for each county in the Region and provide recommendations, based on the Strategic Regional Policy Plan, to the Board of Directors.

**Chair:** Michael Bourre (Clay)

**Vice Chair: TBD**

Jimmy Anderson (Baker)  
Michael Griffis (Baker)  
Jim Renninger (Clay)  
Mayor Lynch (Duval)  
Curtis Hart (Duval)  
Mayor Robinson (Flagler)  
Michael Lednovich (Nassau)  
Donald Holmes (Putnam)  
Roxanne Horvath (St. Johns)

### **FLORIDA REGIONAL COUNCILS ASSOCIATION REPRESENTATIVES**

John Drew  
Randy DeFoor  
Darryl Register  
Christian Whitehurst (Alt.)

# Agenda Item

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Tab 2

Tab 2

Tab 2

Tab 2

Tab 2



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## **FY 22/23 MEETING SCHEDULE**

### **PBF COMMITTEE & BOARD OF DIRECTORS**

*Meets at 9am and 10am respectively*

November 3, 2022

January 5, 2023

February 2, 2023

March 2, 2023

May 4, 2023

June 1, 2023

July 6, 2023

September 7, 2023

October 5, 2023

#### **Legislative Committee**

*( Same as above - as needed)*

### **EXECUTIVE COMMITTEE**

*Meets at 10am*

December 1, 2022

April 6, 2023

August 3, 2023

### **AFFORDABLE HOUSING COMMITTEE**

Meets EVERY month following Board & Executive Committee meetings at 12 noon on the dates listed.

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# NORTHEAST FLORIDA REGIONAL COUNCIL

## 2022/2023 POLICY BODY MEMBERS

### BAKER COUNTY

Hon. Jimmy Anderson (C) **(03/11)**  
Baker County Board of County  
Commissioners  
55 North 3<sup>rd</sup> Street  
Macclenny, FL 32063  
(B) 904-259-3613  
[anny@bakercountyfl.org](mailto:anny@bakercountyfl.org)

Hon. James Bennett (C) **(12/14)**  
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Mr. Michael Griffis (M) **(11/14)**  
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Mr. Darryl Register (G) **(12/06)**  
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### CLAY COUNTY

Hon. Betsy Condon (C) **(10/21)**  
Clay County Board of County  
Commissioners  
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Hon. Jim Renninger (C) **(10/21)**  
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Mr. Steve Kennedy (M) **(5/22)**  
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Mr. Michael Bourre (G) **(01/16)**  
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**(G) – Vacant**

### DUVAL COUNTY

Hon. Randy DeFoor (C) **(07/19)**  
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Hon. Joyce Morgan (C) **(08/21)**  
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Hon. Elaine Brown (G) **(03/09)**  
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**(G) – Vacant**

### FLAGLER COUNTY

Hon. David Alfin (C) **(10/22)**  
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Hon. Catherine Robinson (M) **(08/08)**  
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**(G) – Vacant**

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**(G) – Vacant**

### PUTNAM COUNTY

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Hon. Jeff Rawls (C) **(08/19)**  
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**(G) – Vacant**

### ST. JOHNS COUNTY

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Hon. Roxanne Horvath (M) **(02/13)**  
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**(G) – Vacant**

**(G) – Vacant**

### EX-OFFICIO NON-VOTING MEMBERS

Mr. Curtis Hart (G) **(01/16)**  
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Ms. Karen Taulbee **(10/18)**  
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Mr. Douglas Conkey **(01/22)**  
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Governmental Affairs Program  
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Mr. Gregory Strong **(12/05)**  
Mr. Russell Simpson (Alternate)  
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C = County Appointee  
G = Gubernatorial Appointee  
M = Municipal Appointee  
Date appointed in **(bold)**

# Agenda Item

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Tab 3

Tab 3

Tab 3

Tab 3

Tab 3





**NORTHEAST FLORIDA REGIONAL COUNCIL**  
**Board of Directors Meeting**  
**September 1, 2022**

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**MINUTES**

The Northeast Florida Regional Council Board of Directors, pursuant to Chapter 120.525, F.S., held a hybrid meeting both in-person, at 100 Festival Park Avenue, Jacksonville, FL, and virtually via Zoom, on Thursday, September 1, 2022, at 10:00 a.m.

**President Harvey** welcomed everyone and called the meeting to order with the following members present:

**BAKER:** Commissioner Jimmy Anderson **(in person)**  
Mr. Darryl Register **(in person)**

**CLAY:** Mr. Michael Bourre **(in person)**  
Commissioner Betsy Condon **(in person)**  
Mr. Steve Kennedy **(in person)**  
Commissioner Jim Renninger **(in person)**

**DUVAL:** Councilmember Randy DeFoor **(in person)**  
Mayor Sean Lynch **(in person)**

**FLAGLER:** Commissioner Joseph Mullins **(zoom)**  
Mayor Catherine Robinson **(zoom)**

**NASSAU:** Mr. John Drew **(in person)**

**PUTNAM:** Commissioner Larry Harvey **(in person)**  
Commissioner Jeff Rawls **(zoom)**

**ST. JOHNS:** Commissioner Roxanne Horvath **(in person)**  
Commissioner Christian Whitehurst **(in person)**

**EX-OFFICIO:** Mr. Curtis Hart (DEO) **(in person)**  
Mr. Doug Conkey (SJRWMD) **(in person)**

**Excused:** Mr. Michael Griffis, Mr. Donald Holmes, Mayor Michael Lednovich, Commissioner John Martin, Councilmember Joyce Morgan, Mr. Russell Simpson (DEP), Commissioner David Sullivan, Ms. Karen Taulbee (DOT), and Commissioner Paul Waldron

**Absent:** Mayor Elaine Brown

**Presenter:** Mr. Eddie Bouza, Florida Department of Environmental Protection

**Guest:** Endrea Frazier, Lindsay Lambert, Howard Wanamaker

**Staff:** Kate High, Tyler Nolen, Donna Starling, Elizabeth Payne, Sheron Forde, et al

### WELCOME & INVITATION TO SPEAK

**President Harvey** welcomed everyone to the meeting and invited members of the public to speak on any item before the Board. He also stated that the public will also be recognized during the public comment portion of the meeting.

### \*CONSENT AGENDA

**President Harvey** asked if anyone would like to pull any item on the consent agenda for discussion. Hearing none, **he called for a motion on the consent agenda. Mr. Register motioned to approve the consent agenda; seconded by Councilmember DeFoor. Motion carried.**

### OTHER REPORTS/ACTION ITEMS

#### \*FY 22/22 Proposed Slate of Officers

Mr. Register presented the FY 22/23 Proposed Slate of Officers, as was approved by the Personnel, Budget and Finance Policy Committee acting as the Nominating Committee, for consideration by the full Board as follows: President – Councilmember DeFoor, 1<sup>st</sup> Vice President – Commissioner Whitehurst, 2<sup>nd</sup> Vice President – Councilmember Morgan and Secretary/Treasurer – Mr. Register.

**President Harvey called for a motion. Mr. Register moved approval of the FY 22/23 Proposed Slate of Officers; seconded by \_\_\_\_\_ . Motion carried.**

#### \*2022 Comprehensive Economic Development Strategy: Request to Open Public Comment

Mr. Shad provided an overview of the 2022 re-write of the Comprehensive Economic Development Strategy (CEDS), and requested the Board's permission to open the 30-day public comment period. He stated that at the end of the public comment period, staff will incorporate the comments received into the CEDS and bring it back to the Board in October for a final review and approval for submission to the Economic Development Administration. Members were provided with a copy of the CEDS executive summary in the meeting packet, and a full copy of the document was provided in the meeting for their review. Discussion followed.

Suggestions were made to include eco-tourism and consideration of future technologies, i.e., electric vehicles.

**President Harvey called for a motion. Mr. Register motioned to approve the draft CEDS document for posting online, with the few additions identified by the Members, to start the public comment period; seconded by Commissioner Condon. Motion carried.**

*Commissioner Rawls joined at 10:53a*

#### Affordable Housing Committee Update

Chair Bourre provided a presentation on the ongoing Affordable Housing Committee's activities. He highlighted the affordable housing stats such as cost burdened and non-cost burdened in the seven-county region; current programs; success through State Housing Initiatives Partnership (SHIP) and State Apartment Incentive Loan (SAIL) programs; current trends; future trends, what is needed and what happens if not addressed; things that local governments can do; and next steps

of the Affordable Housing Committee. Chair Bourre directed the Members attention to the handouts provided, which are scannable bar codes for housing resources. Discussion followed.

**Councilmember DeFoor** stated that she believes there is a need for a statewide architectural component that should be added to the conversation; possibly utilizing architectural students to produce some really cool resource to make it affordable, and something we can all be proud of. **Chair Bourre** stated that one of the resources they have tapped into is the architectural plans used in the past that are being consolidated onto a website so that they can be easily accessed to do just that.

*Commissioner Mullins left the meeting.*

*Commissioner Bennett left the meeting.*

#### Program Spotlight: City of Jacksonville's Special Committee

Ms. Payne introduced Mr. Noel Comeaux, the Council's new Director of Planning and Policy to share information on the Council's role in assisting the City of Jacksonville's Special Committee on Critical Quality of Life Issues. Mr. Comeaux provided an overview of the Special Committee, whose purpose is to address issues that are of critical concern to the City, such as access to healthcare, affordable housing, and homelessness. The Committee will include working groups that will address questions such as the scope of each issue, what other entities are currently doing to address these issues, and best practice or policies adopted by other communities. He also provided the timeframe of the Special Committee, which is expected to conclude in early December.

Ms. Payne stated that she was approached by City Councilman Boylan who asked the Regional Council to assist by providing similar facilitation services on this Special Committee, as we did with the Special Committee on Resiliency.

#### Community Resilience Update

Ms. Ilami stated that at the Resilient First Coast Steering Committee meeting, Commissioner Horvath was selected as the new Chair. The next meeting will be on September 14<sup>th</sup>, at which time they will develop guiding principles, objectives and finalize committees. Ms. Ilami stated that the Council is working with both Putnam and Flagler Counties to conduct their vulnerability assessments, and assisted Baker County with their application and would conduct theirs if awarded. She informed the Members that the Department of Environmental Protection (DEP) funded the following grants: 1) the Regional Resilience Entity grant, which the Council partnered with Flagler County on, and 2) Silver Jackets grant, which the Council partnered with the US Army Corps of Engineers on. Ms. Ilami also informed the Members of other grants the Council is seeking, upcoming events, and ongoing resilience tasks.

#### Overview of SB 1940 (Resiliency)

Mr. Eddy Bouza, Planning and Policy Administrator, DEP's Office of Resilience and Coastal Protection, presented information on Resilient Florida and SB 1954 in the 2021 Legislation and Legislative changes in 2022 regarding Florida's vulnerability to sea level rise, flooding and potential for increasingly severe storms. He highlighted DEP's focusing on planning, which includes vulnerability assessments, adaptation/resilience plans, comprehensive plan amendments, and compliance with the Peril of Flood statute; without a vulnerability assessment by 2024, there will be no qualification for future funding. He also highlighted planning resources, regional

resilience entities, comprehensive statewide data set and assessment, the Florida Flood Hub, resilience plan, project types – they are currently up to half a billion dollars in grants available this year, accomplishments to date, and implementation grant cycle. A brief discussion followed.

Mr. Bouza was asked to provide staff with a list of this regions' local governments who have applied for grants and/or awarded. Mr. Bouza agreed to provide the information to staff for submittal to the Members.

#### Council Contracts Update

Ms. Payne provided an update of grants and contracts recently awarded to the Council such as a DEO Technical Assistance grant to update Glen St. Mary's Comprehensive Plan for \$24,000, A1A Ocean Island Trail Implementation Strategy for \$35,000, a Competitive Florida grant for strategic planning in the Town of Welaka for \$46,000; DEP Vulnerability Assessment grant in partnership with Flagler County \$125,000 of \$200,000; and a Clay County Substance Abuse and Mental Health Services Administration grant as a program evaluator for \$6,000. Contracts received for Healthcare Coalition was increased by \$76,952/year for a total of \$748,712/year; Hazard Analysis was increased by \$5,292/year for a total of \$13,848/year; Clay County Substance Use Disorder – phase two of the project – at \$6,000. She stated that while our budget was prepared prior to receiving these grants and contracts, it will alleviate the initial projection of a deficit for this year as staff moves forward with these projects.

#### CEO Performance Evaluation Consideration

Chair Register stated that the CEO Evaluation was discussed in the Personnel, Budget & Finance Policy Committee and stated that the evaluation was extremely positive. He provided an overview of the Committee's discussion and actions relating to incentive and the Council's contractual requirement related to Ms. Payne's employment contract to annually deposit \$8,000 into a deferred compensation plan. Due to the issues encountered with the current deferred compensation plan, which has since been discontinued, Ms. Payne has withdrawn the funds deposited for her since becoming CEO, and opened a 457b account, which she will deposit these funds into. He informed the Members that the Council is unable to deposit the annual amount directly, and will need to pay Ms. Payne directly, in 12 monthly payments, and she can deposit the funds into her 457b account.

**Chair Register, on behalf of the PB&F Committee, motioned for the Council make the \$8,000 payment, per the Ms. Payne's contract, broken into 12 equal monthly installments, directly to Ms. Payne; seconded by Councilmember DeFoor. Motion carried.**

**Mr. Register, on behalf of the Committee, motioned to increase Ms. Payne's annual compensation by five percent; seconded by Commissioner Horvath. Motion carried.**

Discussion followed on the formula for staff increases.

#### PUBLIC COMMENT

None.

## MEMBERS' REPORT / LOCAL & REGIONAL ISSUES DISCUSSION

**President Harvey** stated that the Town of Welaka received significant state funding for their septic and sewer program and are currently seeking a developer to do the work.

### EX-OFFICIO MEMBERS' REPORTS

#### Department of Economic Opportunity

**Mr. Darryl Register** shared information about a report from a national organization called Upwork, which talks about the types of jobs that are the hardest to fill and highlighted the top five as 1) county positions, 2) IT and networking, 3) general operations, 4) customer service and 5) HR.

#### Florida Department of Transportation

FDOT has no agency report at this time.

#### St. Johns River Water Management District

**Mr. Conkey** stated that Mr. Tom Frick has been designated as the SJRWMD's Chief Resiliency Officer. The cost share program is slightly changing; application starts December 1<sup>st</sup> and closes January 31<sup>st</sup>. REDI program has increased to \$1 million for eligible counties. As a follow up to a previous inquiry from President Harvey regarding the value of the SJRWMD, Mr. Conkey stated they are working on 'wild sheets' for each county and will provided at a future meeting that will show the cost shares that have been done, properties owned or operated by the WMD, etc. for a better understanding of how the WMD serves those communities. He acknowledged staff for their assistance and looks forward to working with them on resiliency as well as Ms. Payne's guidance.

### CHIEF EXECUTIVE OFFICER'S REPORT

Ms. Payne reminded the Members that staff is working to solicit legislative priorities for the upcoming Session that begins in March; and anticipates holding our legislative committee meeting in November or December. She informed the Members that the Regional Awards nomination will be online the week of September 5<sup>th</sup> with the ceremony taking place following the January meeting. Members are encouraged to nominate projects, people, and programs in their local government to continue celebrating all the successes that are taking place.

#### Next Meeting Date:

The next meeting will be October 6, 2022.

Meeting Adjourned: 11:53 a.m.

---

Randy DeFoor  
President

---

Elizabeth Payne  
Chief Executive Officer

# Agenda Item

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Tab 4

Tab 4

Tab 4

Tab 4

Tab 4



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## **MEMORANDUM**

**DATE:** SEPTEMBER 28, 2022

**TO:** NORTHEAST FLORIDA REGIONAL COUNCIL BOARD OF DIRECTORS

**THRU:** PERSONNEL, BUDGET & FINANCE COMMITTEE

**FROM:** <sup>DS</sup> DONNA STARLING, CHIEF FINANCIAL OFFICER

**RE:** AUGUST 2022 FINANCIAL REPORT

---

The Northeast Florida Regional Council posted a Net Loss of \$27,270 for the month of August and a Year-to-Date Net Income of \$116,384.

The loss is largely attributed to the payment of partnership agreements and higher staff costs associated with the transition between the departing and new Planning Director.

---

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EQUAL OPPORTUNITY EMPLOYER

Regional Council - Agencywide	Adopted Amended Budget 21/22	August 2022	YTD	Represents 92% of Fiscal Year	Budget Variance
<b>Revenues</b>					
County Dues	\$ 694,757	57,896	636,861	92%	0%
Local Government Technical Assistance	\$ 88,718	669	59,486	67%	-25%
Transportation Disadvantaged (TD)	\$ 175,839	18,179	139,640	79%	-13%
Economic Development Administration (EDA)	\$ 70,000	4,956	46,382	66%	-26%
Hazardous Analysis	\$ 8,556	2,939	6,371	74%	-18%
Local Emergency Preparedness Committee (LEPC)	\$ 70,000	2,395	68,253	98%	6%
Hazardous Materials Emergency Preparedness (HMEP) Program	\$ 92,086	2,931	60,380	66%	-26%
Small Quantity Generator (SQG) Program	\$ 5,000	-	4,999	100%	8%
Healthcare Coalition	\$ 681,896	21,487	629,158	92%	0%
EDA CARES Act	\$ 200,403	-	200,403	100%	8%
CDBG North Florida Resiliency Plan	\$ 108,000	14,707	56,810	53%	-39%
CDBG Mitigation Assessment and Planning	\$ 25,000	2,999	3,438	14%	-78%
Florida Hospital Association	\$ 73,500	-	50,688	69%	-23%
Florida Department of Health	\$ 5,000	918	3,899	78%	-14%
Division of Emergency Management Exercise Support	\$ 84,525	-	80,500	95%	3%
Department of Economic Opportunity (DEO)	\$ 93,112	1,377	94,490	101%	9%
Regional Resilience Priority Analysis	\$ 125,000	10,317	125,000	100%	8%
First Coast Disaster Council	\$ 10,000	(25)	5,824	58%	-34%
Regional Leadership Academy (RLA)	\$ 4,900	1,400	3,850	79%	-13%
Other Revenue	\$ 400	(45)	6,441	0%	0%
<b>TOTAL REVENUES</b>	\$ 2,616,692	\$ 143,101	\$ 2,282,871	87%	
<b>TRANSFER FROM GENERAL FUND</b>	\$ (100,372)	\$ 27,270	\$ (116,384)		
<b>TOTAL REVENUE/GENERAL FUND</b>	\$ 2,516,320	\$ 170,371	\$ 2,166,487	86%	
<b>Expenses</b>					
Salaries and Fringe	\$ 1,365,072	121,117	1,193,761	87%	-5%
Contract/Grant Direct Expenses	\$ 725,600	5,864	645,814	89%	-3%
Indirect - Allocated Expenses*	\$ 196,851	13,202	159,284	81%	-11%
General Fund Expense*	\$ 228,797	30,189	167,628	73%	-19%
<b>TOTAL EXPENSES</b>	\$ 2,516,320	\$ 170,371	\$ 2,166,487	86%	
<b>Net Income (loss)</b>	\$ 100,372	(27,270)	\$ 116,384		

\*Excludes Salaries &amp; Fringe



Northeast Florida Regional Council  
Balance Sheet  
August 2022

	<b>FY 20/21</b> <b>August 2021</b>	<b>FY 21/22</b> <b>August 2022</b>
<b>ASSETS</b>		
Cash	2,568,531	2,466,138
Accounts Receivable	206,992	370,224
Pension Liability-Deferred Outflows	347,859	334,226
WJCT Security Deposit	7,400	7,400
<b>Total Current Assets</b>	<b>3,130,782</b>	<b>3,177,988</b>
<b>Property and Equipment:</b>		
Office Furniture and Equipment	226,200	273,807
Less Accumulated Depreciation	170,094	166,736
<b>Total Property and Equipment, net</b>	<b>56,106</b>	<b>107,071</b>
<b>Total Assets</b>	<b>3,186,888</b>	<b>3,285,060</b>
<b>LIABILITIES</b>		
Accounts Payable	2,007	881
Accrued Salaries and Leave	104,223	119,077
Deferred Revenue	362,573	334,946
Pension Liability	1,001,124	428,190
Pension Liability-Deferred Inflows	85,350	566,417
<b>Total Liabilities</b>	<b>1,555,278</b>	<b>1,449,511</b>
<b>EQUITY</b>		
<b>Equity and Other Credits:</b>		
Retained Earnings	1,631,611	1,835,548
<b>Total Equity and Other Credits</b>	<b>1,631,611</b>	<b>1,835,548</b>
<b>Total Liabilities, Equity and Other Credits</b>	<b>3,186,888</b>	<b>3,285,060</b>

## YTD Comparison

	20/21 Net Income (Loss)	21/22 Net Income (Loss)	20/21 Cash Balance	21/22 Cash Balance
--	----------------------------	----------------------------	-----------------------	-----------------------

### AGENCYWIDE

October	\$ 4,732	\$ 21,535	\$ 2,111,806	\$ 2,492,686
November	\$ 11,175	\$ 9,605	\$ 2,538,168	\$ 2,494,600
December	\$ 7,705	\$ 22,210	\$ 2,169,727	\$ 2,487,274
January	\$ 15,554	\$ 27,295	\$ 2,104,831	\$ 2,452,970
February	\$ 26,126	\$ 63,350	\$ 2,242,055	\$ 2,623,570
March	\$ 45,607	\$ 98,960	\$ 2,474,211	\$ 2,452,109
April	\$ 61,013	\$ 125,273	\$ 2,700,817	\$ 2,340,155
May	\$ 79,762	\$ 122,532	\$ 2,584,156	\$ 2,390,743
June	\$ 85,827	\$ 153,422	\$ 2,253,476	\$ 2,247,173
July	\$ 115,535	\$ 143,654	\$ 2,383,578	\$ 2,227,862
August	\$ 122,190	\$ 116,384	\$ 2,568,531	\$ 2,466,138
September	\$ 131,509		\$ 2,497,778	



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## MEMORANDUM

**DATE:** SEPTEMBER 28, 2022

**TO:** NORTHEAST FLORIDA REGIONAL COUNCIL BOARD OF DIRECTORS

**THRU:** PERSONNEL, BUDGET & FINANCE COMMITTEE  
DS

**FROM:** DONNA STARLING, CHIEF FINANCIAL OFFICER

**RE:** AUGUST 2022 INVESTMENT REPORT

---

### Bank Account Interest

	<u>FY 20/21</u>	<u>FY 21/22</u>
August Interest	\$ 9	\$ 9
Year to Date Interest	\$ 426	\$ 95

### Florida Local Government Investment Trust

	<u>FY 20/21</u>	<u>FY 21/22</u>
Current Balance	\$18,226	\$17,651

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# Agenda Item

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Tab 5

Tab 5

Tab 5

Tab 5

Tab 5



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## **MEMORANDUM**

**DATE:** SEPTEMBER 28, 2022

**TO:** NORTHEAST FLORIDA REGIONAL COUNCIL BOARD OF DIRECTORS

**THRU:** ELIZABETH PAYNE, CHIEF EXECUTIVE OFFICER 

**FROM:** MARGO MOEHRING, EXECUTIVE DIRECTOR, REGIONAL COMMUNITY INSTITUTE 

**RE:** REGIONAL COMMUNITY INSTITUTE BOARD NOMINATIONS

---

The bylaws of the Regional Community Institute (RCI) require that at least 50% of the Board Members of that non-profit organization be nominated by the Northeast Florida Regional Council (NEFRC) Board. A list of RCI members supported for Board membership at the October 3, 2022 RCI Annual Meeting will be shared with the NEFRC Board for consideration at the meeting on October 6, 2022. All proposed RCI Board members are graduates of the Regional Leadership Academy.

### **Proposed Motion**

The NEFRC Board of Directors hereby nominates for Regional Community Institute Board membership the list of members supported at the October 3, 2022 Annual Meeting of the Regional Community Institute.

---

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Regional Community Institute Board of Directors

Candidates Supported at the October 3, 2022 Annual Meeting of the Regional  
Community Institute

Renewal of Term:

Bob Page, Clay County

Victor Cora, Duval County

Thad Crowe, Nassau County

Benjie Bates, Putnam County

Robbi Correa, Putnam County

Teresa Bishop, St. Johns County

Quinton White, Regional

New Members:

Sara Little

Deborah Thompson

# Agenda Item

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Tab 6

Tab 6

Tab 6

Tab 6

Tab 6



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## **MEMORANDUM**

**DATE:** SEPTEMBER 28, 2022

**TO:** NORTHEAST FLORIDA REGIONAL COUNCIL BOARD OF DIRECTORS

**THRU:** ELIZABETH PAYNE, CHIEF EXECUTIVE OFFICER *EP*

**FROM:** JACK SHAD, ECONOMIC DEVELOPMENT PROJECT MANAGER *JS*

**RE:** **2022 COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDS)**  
REWRITE

---

The 2022 CEDS Update has been posted to the NEFRC website for public comment since September 1. To date minimal public comment has been received.

Staff will incorporate changes due to public comment prior to the October 6th Board meeting.

Staff requests that the Board approve the final document for transmittal to the US EDA.

### **Proposed Motion:**

The Northeast Florida Regional Council approve Resolution 2022-04 and transmit the updated Comprehensive Economic Development Strategy to the US Economic Development Administration.



# Resolution

*Northeast Florida Regional Council*

**2022-04**

## **Approving the 2022 Update to the Northeast Florida Comprehensive Economic Development Strategy**

**WHEREAS**, the Northeast Florida Regional Council is the District Organization for the Economic Development Administration (EDA) designated Economic Development District (EDD) in Northeast Florida, and as such is charged with:

- The development of the Comprehensive Economic Development Strategy (CEDS) for the Region, as appropriate;
- Utilization of the CEDS and CEDS process to foster collaborative regional economic development efforts;
- Providing EDA program outreach to local member governments to facilitate project development and implementation of strategies to ensure the Region's capacity to provide the necessary infrastructure and workforce to attract private investment and encourage the creation and expansion of higher-paying-jobs;
- Implementation of the Action Plan of the CEDS including grant writing, planning and technical assistance, other economic development assistance, training, travel, and other related activities, if directly associated to CEDS implementation;
- Coordination of federal, state, local and not-for-profit resources/funds to optimize the implementation of the CEDS action plan and progress toward attainment of regional goals, objectives, and vision; and

**WHEREAS**, a 2022 update to the Northeast Florida Comprehensive Economic Development Strategy was considered and approved by the CEDS Committee and posted for public comment for at least 30 days ending October 3, 2022 with minimal comments received;

**NOW, THEREFORE, BE IT RESOLVED** that the Northeast Florida Regional Council Board of Directors hereby approves the 2022 update to the Northeast Florida Comprehensive Economic Development Strategy.

*Unanimously adopted by the Northeast Florida Regional Council in a regular meeting assembled in the City of Jacksonville, the 6th day of October 2022.*

---

**Hon. Randy DeFoor**  
President

---

**Elizabeth Payne**  
CEO

# Agenda Item

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Tab 7

Tab 7

Tab 7

Tab 7

Tab 7



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## **MEMORANDUM**

**DATE:** SEPTEMBER 28, 2022

**TO:** NORTHEAST FLORIDA REGIONAL COUNCIL BOARD PRESIDENT

**THRU:** ELIZABETH PAYNE, CHIEF EXECUTIVE OFFICER *ESP*

**FROM:** ROBERT JORDAN, REGIONAL PLANNER *Robert C. Jordan*

**RE:** TOWN OF MARINELAND ADOPTED AMENDMENT 22-1ER

---

Attached is Review Form 01 for an adopted amendment to the Town of Marineland's Comprehensive Plan.

The amendment is based on the Evaluation and Appraisal of the Town's Comprehensive Plan pursuant to Section 163.3191, Florida Statutes.

### **Recommendation**

**Staff respectfully recommends that the Northeast Florida Regional Council Board President find the Town of Marineland Adopted Amendment 22-1ER consistent with the Strategic Regional Policy Plan.**

---

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**FLORIDA REGIONAL COUNCILS ASSOCIATION  
LOCAL GOVERNMENT COMPREHENSIVE PLAN AMENDMENT REVIEW FORM 01**

Regional Planning Council: **Northeast Florida Regional Council**

Regional Planning Council Item No.: **Town of Marineland Adopted Amendment 22-1ER**

Date to be Mailed to Local Government and State Land Planning Agency: **September 29, 2022**

Local Government Item No.: **Ordinance 2022-01**

Pursuant to Section 163.3184, Florida Statutes, Council review of proposed amendments to local government comprehensive plans is limited to adverse effects on regional resources and facilities identified in the strategic regional policy plan and extra-jurisdictional impacts that would be inconsistent with the comprehensive plan of any affected local government within the region. A written report containing an evaluation of these impacts, pursuant to Section 163.3184, Florida Statutes, is to be provided to the local government and the state land planning agency within 30 calendar days of receipt of the amendment.

**DESCRIPTION OF AMENDMENT**

The amendment is based on the Evaluation and Appraisal of the Town's Comprehensive Plan and was submitted under the state-coordinated review process. The changes included updating the Town's Water Supply Facility Work Plan (WSFWP) along with added policies in the Infrastructure Element. The Town's WSFWP is incorporated into the Plan as Appendix A of the Infrastructure Element and the Town will maintain a WSFWP that is coordinated with the North Florida Regional Water Supply Plan.

The Town of Marineland added Objective E.1.11 which included Policies E.1.11.1 through E.1.11.13. These policies addressed the "Peril of Flood" changes required by Florida Statute Section 163.3178(2)(f) which included making the Coastal High Hazard Area an Adaptation Action Area consistent with the countywide approach.

In the adoption phase, policies were added to the Conservation/Coastal Management Element of the Comprehensive Plan. These included Policy E.1.11.14 which required that development and redevelopment be uniform with the Florida Building Code and applicable flood plain management regulations as well as Policy E.1.11.15 which stated that the Town shall take steps to participate in the National Flood Insurance Program Community Rating System. Also, in the adoption phase, the Proposed Five-Year Schedule of Capital Improvements (2022-2027) were added to the Capital Improvements Element. In compliance with House Bill 59 which added Section 163.3177(6)(i), Florida Statutes, the Town of Marineland included a Property Rights Element into its Comprehensive Plan. There were other minor revisions to the Comprehensive Plan to reduce redundancy, reflect data changes, and other minor changes.

**1. ADVERSE EFFECTS TO SIGNIFICANT REGIONAL RESOURCES AND FACILITIES IDENTIFIED IN THE STRATEGIC REGIONAL POLICY PLAN**

No adverse effects to significant regional resources or facilities were identified.

**2. EXTRA-JURISDICTIONAL IMPACTS INCONSISTENT WITH THE COMPREHENSIVE PLANS OF LOCAL GOVERNMENTS WITHIN THE REGION**

No extra-jurisdictional impacts inconsistent with the Comprehensive Plan of an affected local government were identified.

**3. IS INTERGOVERNMENTAL COORDINATION RECOMMENDED?**

Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>	N/A <input type="checkbox"/>
------------------------------	--	------------------------------

No intergovernmental coordination was needed; however, the Town did participate in the County-wide approach to “peril of flood” resilience. Therefore, intergovernmental coordination has already been completed.

**Request a copy of the adopted version of the amendment?**

Yes <input type="checkbox"/>	No <input type="checkbox"/>	N/A <input checked="" type="checkbox"/>
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**Recommendation**

**Staff respectfully recommends that the Northeast Florida Regional Council Board President find the Town of Marineland Adopted Amendment 22-1ER consistent with the Strategic Regional Policy Plan.**

# Agenda Item

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Tab 8

Tab 8

Tab 8

Tab 8

Tab 8



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## **MEMORANDUM**

**DATE:** SEPTEMBER 28, 2022

**TO:** NORTHEAST FLORIDA REGIONAL COUNCIL BOARD OF DIRECTORS

**THRU:** ELIZABETH PAYNE, CHIEF EXECUTIVE OFFICER *EP*

**FROM:** ROBERT JORDAN, REGIONAL PLANNER *Robert C. Jordan*

**RE:** LOCAL GOVERNMENT COMPREHENSIVE PLAN NEW FORMAT

---

Staff have created a tabular report for the Board and Executive Committee meetings' consent agendas for the Comprehensive Plan Amendment Reviews. This format provides a regional map; a succinct table (organized by status) providing the issue, background, impacts and suggested intergovernmental coordination; and an appendix with site-specific maps for Future Land Use Amendments. This new format will be presented at the upcoming October Board meeting.

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## **MEMORANDUM**

**DATE:** OCTOBER 4, 2022

**TO:** NORTHEAST FLORIDA REGIONAL COUNCIL BOARD OF DIRECTORS

**THRU:** ELIZABETH PAYNE, CHIEF EXECUTIVE OFFICER

**FROM:** ROBERT JORDAN, REGIONAL PLANNER *Robert C. Jordan*

**RE:** LOCAL GOVERNMENT COMPREHENSIVE PLAN AMENDMENT REVIEWS

---

Pursuant to Section 163.3184, Florida Statutes, Council review of proposed and adopted amendments to local government comprehensive plans is limited to adverse effects on regional resources and facilities identified in the Strategic Regional Policy Plan and extra-jurisdictional impacts inconsistent with the comprehensive plan of any local government within the Region. Pursuant to Section 163.3184, Florida Statutes, a written report containing an impact evaluation should be provided to the local government and the state land planning agency within 30 calendar days of receipt of the amendment.

A regional map of the listed amendments is provided on the next page, and site-specific maps are provided in the appendix herein. Upon approval of this report by the Board for transmittal to the State Land Planning Agency, a copy will be provided to the respective local government.

### **Recommendation**

**Staff recommends that the NEFRC Board of Directors find the listed adopted amendments in the table below consistent with the Strategic Regional Policy Plan.**

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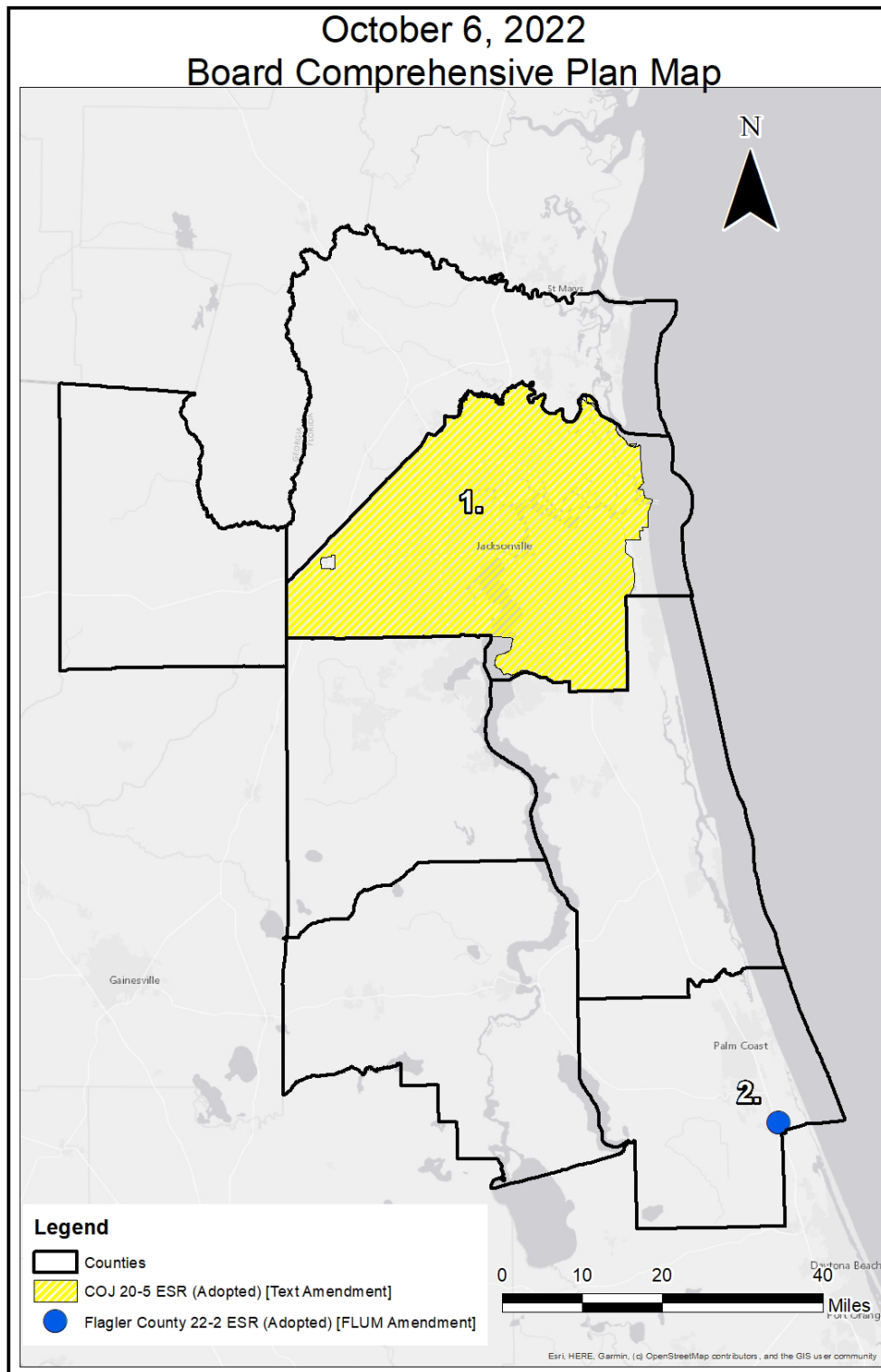
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## REGIONAL MAP OF AMENDMENT LOCATION SITES



Local Govt. and Plan Amendment	Number on Regional Map	Proposed	Adopted	County Location	Due Date to be Mailed to Local and State Govt.	Local Govt. Item Number
City of Jacksonville Adopted Amendment 20-5ESR	1		X	Duval County	10-06-2022	Ord. 2022-525-E

- **Type:** Text Amendment
- **Issue:** This amendment to the City's Comprehensive Plan addresses Transit Oriented Development (TOD). This development type relies on medium to high density and intensity-mixed use developments to enable alternative mobility options (including biking, transit, and walking) in order to reduce dependence on personal automobile usage.
- **Background:** The text amendment consolidated the TOD policies under a new Objective 3.5 and added or revised related definitions. These new objectives and associated policies outline a two-phase process for identifying the location and implementation of the Projects. The first phase focused on the creation of a location-specific TOD master plan which will provide policy guidance that is responsive to the specific context of the location for the planned TOD. The second phase focuses on creating a TOD zoning overlay that will be based on and consistent with the principles and strategies identified in the TOD Master Plan. Policy 3.5.3. lists the five TOD typologies that will be selected in the TOD master planning process based on the location and characteristics of a proposed TOD site and will serve as goals for TOD development. The five typologies address TOD concerning urban centers, regional centers, core (urban) neighborhoods, suburban neighborhoods, and special-use areas (universities, hospitals, entertainment venues).
- **Updates Since Transmittal:** The amendment package was reviewed by FDEO and various agencies and there were no comments during the proposal stage. The adopted amendment package does contain three changes not previously reviewed by FDEO. This includes a definition for a Ped-Shed which is the distance covered in fifteen (15) minutes at a normal walking pace using the existing or proposed pedestrian network, a text amendment to FLU Policy 3.5.1 changing the measurement for the TOD Area by using a 15 minute ped-shed, and an additional FLU Policy 3.5.6 which provides standards for the provision of active recreation and open space.

Local Govt. and Plan Amendment	Number on Regional Map	Proposed	Adopted	County Location	Due Date to be Mailed to Local and State Govt.	Local Govt. Item Number
Flagler County Adopted Amendment 22-2ESR	2		X	Flagler County	10-06-2022	Ord. 2022-15

- **Type:** Future Land Use Map Amendment
- **Issue:** The amendment changes the classification for 209.77 acres located between I-95 and Old Kings Road South and State Road 100 and Old Dixie Highway from Agriculture and Timberlands to Residential, Low-Density: Single-Family, Conservation, and Water Bodies; with the caveat that the extent of the Conservation lands is subject to the map adjustment process described in Policy A.4.1.1. to reflect the actual jurisdictional wetland boundary inclusive of any adjacent upland buffer set aside for conservation purposes.
- **Background:** A rezoning request under Application #3270 from Agriculture (AC) to Planned Unit Development (PUD) has been approved under Ordinance 2022-10, which was approved by the Flagler County Board of County Commissioners on the September 19, 2022, Board meeting. A parcel-specific limiting policy is included in the amendment for the subject parcel and nine other parcels within the Eagle Lakes designation which limits maximum daily trips to 7,500 and the open space minimum requirement to 30% for Residential, Low-Density: Single-Family designated lands. It was noted in the transmittal phase that the Future Land Use Map Amendment for the subject site was previously described as 202.10 acres. The increase in the acreage is due to the submittal of a survey by the applicant that differs from the parcel acreage provided by the Flagler County Property Appraiser for assessment purposes and does not permit an increase in intensity.
- **Impacts:**
  - Transportation Resources of Regional Significance:* The subject site is adjacent to both Interstate 95 and State Road 100, which are both Transportation Resources of Regional Significance. Staff in the transmittal phase proposed a maximum of 7,500 annual average daily trips (AADT) for the subject and nine other parcels in the former Eagle Lake Development now known as Radiance. Based on this AADT designation, single-family detached developments would be capped at 750 dwelling units.
  - Extra-Jurisdictional Impacts to Adjacent Jurisdictions' Comprehensive Plans:* No extra-jurisdictional impacts that would be inconsistent with the Comprehensive Plan of an affected local government were identified.
- **Intergovernmental Coordination:** The subject site is near the City of Palm Coast; therefore, a copy was provided to the City during both the transmittal and adopted phases.

**Map 1: Flagler County Adopted Amendment 22-2ESR Current and Proposed  
Future Land Use**



Proposed Future Land Use Change  
Parcel # 22-12-31-0000-01010-0011

# Agenda Item

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Tab 9

Tab 9

Tab 9

Tab 9

Tab 9

# Resolution

*Northeast Florida Regional Council*

2022-03

Honoring

**The Honorable Paul Waldron**

**WHEREAS**, the Honorable Paul Waldron, County Commissioner, was appointed in November, 2016 by the St. Johns County Board of County Commissioners to serve as a representative on the Northeast Florida Regional Council Board of Directors; and

**WHEREAS**, Commissioner Waldron served on the Executive Committee, which helped provide direction for the Regional Council, and

**WHEREAS**, Commissioner Waldron had exemplary meeting attendance during his tenure, shared timely and relevant information, impacting not just St. Johns County but the Region as a whole, to the Board of Directors and ongoing support to Council staff; and

**WHEREAS**, Commissioner Waldron served the Council and Northeast Florida citizens with great distinction, devotion, and dedication; and

**WHEREAS**, his efforts on behalf of the Council and Northeast Florida is greatly appreciated and will be missed.

**NOW, THEREFORE, BE IT RESOLVED** that the policy body of the Northeast Florida Regional Council hereby commends Commissioner Waldron for his efforts and contributions during his tenure and expresses its sincere appreciation for his service.

*Unanimously adopted by the Northeast Florida Regional Council in a regular meeting assembled in the City of Jacksonville, on the sixth day of October, 2022.*

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**Randy DeFoor**  
President

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**Elizabeth Payne**  
CEO

# Agenda Item

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Tab 10

Tab 10

Tab 10

Tab 10

Tab 10

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# Resolution

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*Northeast Florida Regional Council*

**2022-05**

**Honoring**

## **The Honorable Joseph Mullins**

**WHEREAS**, the Honorable Joseph Mullins, County Commissioner, was appointed in December, 2018 by the Flagler County Board of County Commissioners to serve as a representative on the Northeast Florida Regional Council Board of Directors; and

**WHEREAS**, Commissioner Mullins served as Vice Chair of the Affordable Housing Committee; and

**WHEREAS**, Commissioner Mullins also served as a member of the Executive Committee, and the Legislative Policy Committee; and

**WHEREAS**, Commissioner Mullins, through his personal experience and passion, was instrumental in getting the Regional Council involved in the opioid crisis and through his leadership and support, has made an impact on the quality of life of the citizens of the Region; and

**WHEREAS**, Commissioner Mullins served the Council and Northeast Florida citizens with great distinction, devotion, and dedication; and

**WHEREAS**, his efforts on behalf of the Council and Northeast Florida is greatly appreciated and will be missed.

**NOW, THEREFORE, BE IT RESOLVED** that the policy body of the Northeast Florida Regional Council hereby commends Commissioner Mullins for his efforts and contributions during his tenure and expresses its sincere appreciation for his service.

*Unanimously adopted by the Northeast Florida Regional Council in a regular meeting assembled in the City of Jacksonville, on the sixth day of October, 2022.*

---

**Randy DeFoor**  
President

---

**Elizabeth Payne**  
CEO



# Agenda Item

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Tab 11

Tab 11

Tab 11

Tab 11

Tab 11



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## **MEMORANDUM**

**DATE:** SEPTEMBER 28, 2022

**TO:** NORTHEAST FLORIDA REGIONAL COUNCIL BOARD OF DIRECTORS

**THRU:** ELIZABETH PAYNE, CHIEF EXECUTIVE OFFICER *EP*

**FROM:** TYLER NOLEN, REGIONAL PLANNER *TN*

**RE:** 2023 REGIONAL LEADERSHIP ACADEMY

---

The Northeast Florida Regional Leadership Academy (RLA) is a program of the Northeast Florida Regional Council that nurtures and cultivates a commitment to Regionalism. The Academy educates Regional Leaders and invests in the future of our communities through a mission to make Northeast Florida a better place to live and work.

The application period for the 2023 RLA is now open and will close on Thursday, November 10, 2022. If you would like to nominate someone for this program, please send a completed nomination form (attached) to Tyler Nolen at [tnolen@nefrc.org](mailto:tnolen@nefrc.org).

The tentative dates for the 2023 RLA program are below.

- January 25
- February 22
- March 29
- April 26
- May 31
- July 26
- August 30

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# PROGRAM SPOTLIGHT

## 2023 REGIONAL LEADERSHIP ACADEMY

### What is RLA?

- The Northeast Florida Regional Leadership Academy (RLA) is a program of the Northeast Florida Regional Council (NEFRC) that nurtures and cultivates a commitment to Regionalism. The Academy educates Regional Leaders and invests in the future of our communities through a mission to make Northeast Florida a better place to live and work.
- The RLA is for leaders representing business (large and small), education, nonprofits, agriculture, government, healthcare, elected officials, and media. In short, the Regional Leadership Academy is for anyone who understands the importance of Regionalism and is committed to Regional visioning and growth for the betterment of our communities.



## What is the commitment?

- RLA meets the final Wednesday of each Month
- January 25, February 22, March 29, April 26, May 31, July 26, August 30
- RLA graduation is Monday, September 25, 2023



## Curriculum

- Resilience/History, Climate Change and Emergency Preparedness (Flagler)
- Flourishing/Environment & Revival (Putnam)
- Really Cool Stuff/ Transforming Governance (Clay)
- Evolving/Development and Equity (Nassau)
- Growing Assets/Housing & Agriculture (St. Johns)
- Making a Living, Making a Life/Economy & Quality of Life (Baker)
- State of the Region/Data & Politics (Duval)



# How to nominate?

- Complete the form (in your packet or on our website)
- Board members, RLA graduates, RCI board members and NEFRC CEO can nominate candidates.
- Send form to Tyler Nolen ([tnolen@nefrc.org](mailto:tnolen@nefrc.org))



## 2023 Regional Leadership Academy Nomination Form

Please send the completed form to Tyler Nolen ([tnolen@nefrc.org](mailto:tnolen@nefrc.org)) to  
nominate an individual for the 2023 RLA Program.

Nomination Deadline: Thursday, November 10<sup>th</sup>, 2022

Nominee Name:

Nominee Email:

Nominee Phone:

Nominee Title:

Nominee Organization:

Reason for Nomination:

Nominated by:

Nominee has been informed of their Nomination and the tentative 2023 RLA  
meeting days. (January 25, February 22, March 29, April 26, May 31, July 26 & August 30)

☐ Yes

☐ No



# PHOTOS OF RLA

# Agenda Item

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Tab 12

Tab 12

Tab 12

Tab 12

Tab 12



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**THRU:** ELIZABETH PAYNE, CHIEF EXECUTIVE OFFICER *EP*

**FROM:** TYLER NOLEN, REGIONAL PLANNER *TN*

**RE:** PROJECT OPIOID- NORTH FLORIDA

---

Mr. TJ Ward from Project Opioid-North Florida will be giving a presentation on the Project Opioid initiative. Founded in 2018, Project Opioid was created in response to the raging opioid epidemic that claimed the lives of nearly 450,000 people across America in one decade. Since then, the opioid crisis driven by pervasive use of Fentanyl, has reached unprecedented heights. This new dynamic is contributing to the greatest mental health, substance abuse, and overdose crisis in U.S. history. The startling new data on opioid overdose and death calls for leaders to urgently embrace a different approach to solving the overdose epidemic.

---

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# PROJECT OPIOID JAX



**TJ Ward**

*North Florida Director of Advocacy*







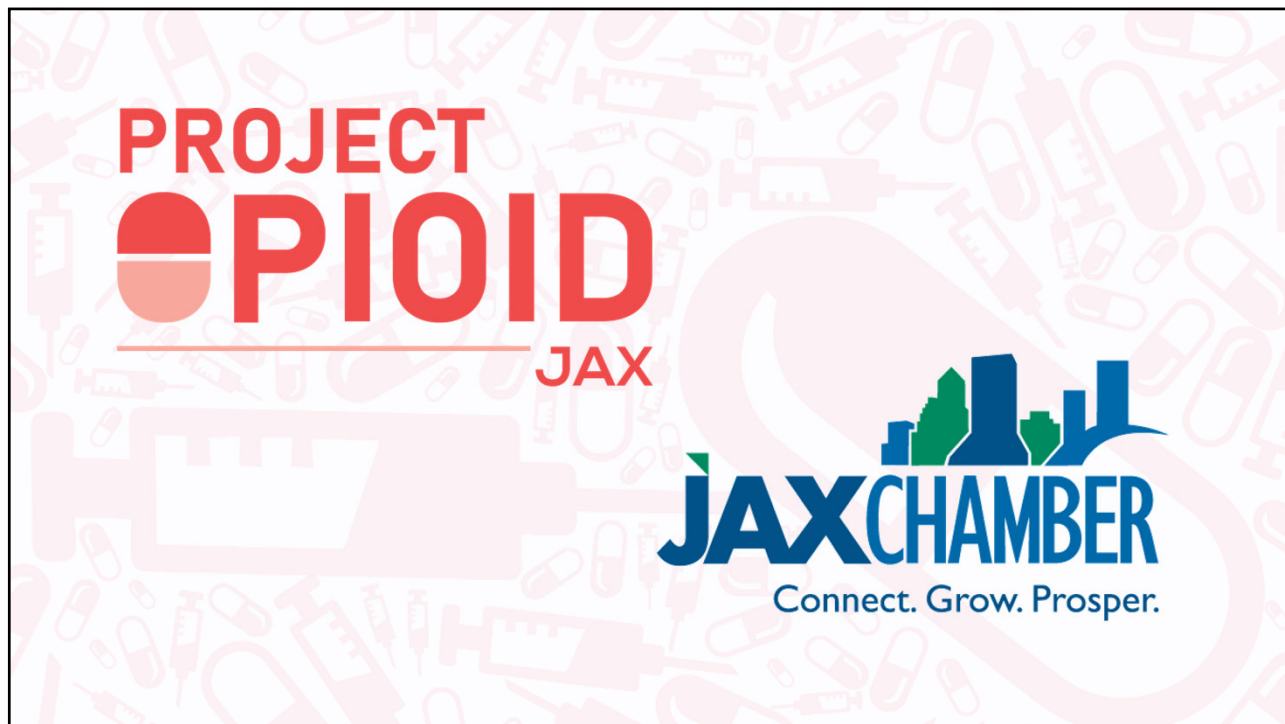
**Abbie Bell**

*North Florida Program Manager*

PROJECT  
**OPIOID**  
JAX

*Florida Blue*  
Foundation



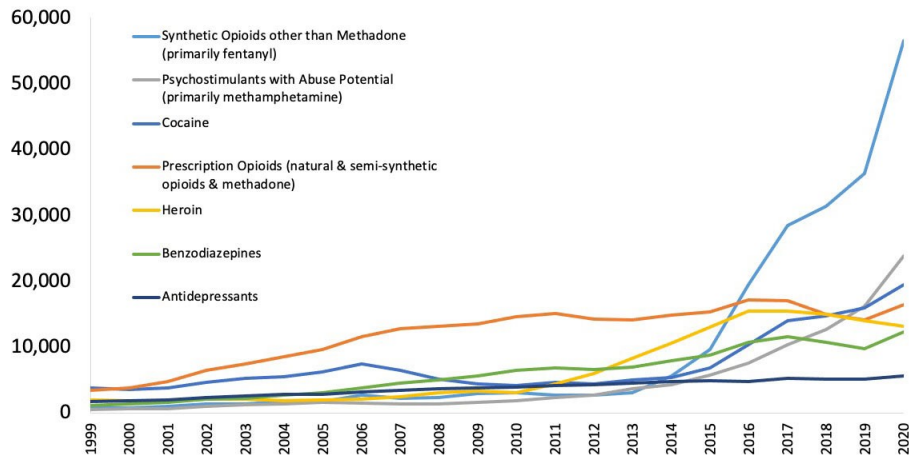


108,886

\*CDC's Predicted Number of Overdose Deaths in the United States for 2021



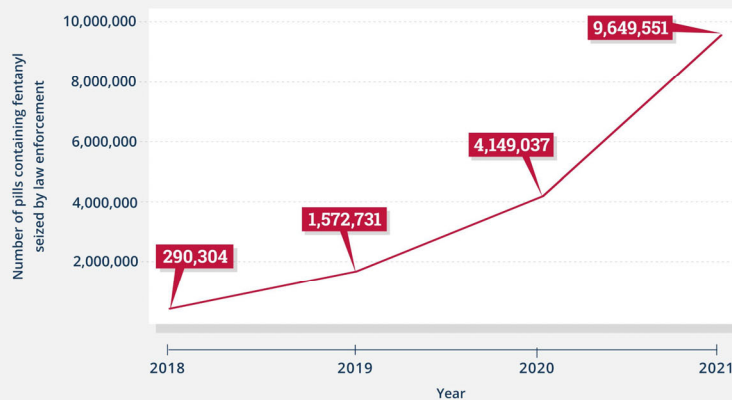
**Figure 2. National Drug-Involved Overdose Deaths\*,  
Number Among All Ages, 1999-2020**



\*Includes deaths with underlying causes of unintentional drug poisoning (X40–X44), suicide drug poisoning (X60–X64), homicide drug poisoning (X85), or drug poisoning of undetermined intent (Y10–Y14), as coded in the International Classification of Diseases, 10th Revision. Source: Centers for Disease Control and Prevention, National Center for Health Statistics. Multiple Cause of Death 1999-2020 on CDC WONDER Online Database, released 12/2021.

**PROJECT  
OPIOID**  
JAX

**Number of Pills Containing Fentanyl Seized by Law  
Enforcement in the United States, 2018 – 2021**



Estimates based on data reported by the Office of National Drug Control Policy's High Intensity Drug Trafficking Areas program

Reference: JJ Palamar, et al. *Drug and Alcohol Dependence*. DOI: 10.1016/j.drugalcdep.2022.109398 (2022)

**NIH**  
National Institute  
on Drug Abuse

nida.nih.gov

**PROJECT  
OPIOID**  
JAX



**DRAFT**

**Recommended  
Programs & Services  
for Abatement  
of Harms**

**FROM THE OPIOID EPIDEMIC**

Presented to the Fire Chief & Chief Financial Officer  
City of Jacksonville, Florida

June 7, 2022

Contributors:  
Laura Viafora Ray, MPH, CPH | T J Ward, MS | Mark Rowley, BSN, RN, EMT-P

## Recommendations for the Abatement of Harm from the Opioid Epidemic

- Awareness
- Peer Support Services
- Harm Reduction / Naloxone
- Detox Services
- Medication Assisted Treatment (MAT)
- Behavioral Health
- Education / Academics
- Sober (Drug-Free) Housing



## Recommendations for the Abatement of Harm from the Opioid Epidemic

- Workforce Development
- Neonatal Abstinence Syndrome (NAS)
- Criminal Justice System
- Data Infrastructure
- Abstinence-Oriented Programs
- Resources, Support, and Oversight
- Innovative Programming





**TJ Ward**

**[tj.ward@myjaxchamber.com](mailto:tj.ward@myjaxchamber.com)**

# Agenda Item

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Tab 13

Tab 13

Tab 13

Tab 13

Tab 13





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## **MEMORANDUM**

**DATE:** SEPTEMBER 28, 2022

**TO:** NORTHEAST FLORIDA REGIONAL COUNCIL BOARD OF DIRECTORS

**THRU:** ELIZABETH PAYNE, CHIEF EXECUTIVE OFFICER 

**FROM:** FARA ILAMI, REGIONAL RESILIENCY MANAGER 

**RE:** COMMUNITY RESILIENCE UPDATE

---

Staff will provide an update on community resilience efforts being facilitated across Northeast Florida. This update focuses on Resilient First Coast progress, the success of the “Resilience on our Rivers” public event, a new grant award, and ongoing resiliency work.

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**NORTHEAST FLORIDA  
REGIONAL COUNCIL**

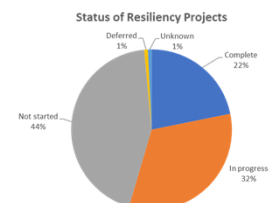
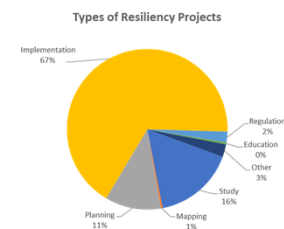


# Community Resiliency Update

NORTHEAST FLORIDA 2022-2023 DEVELOPMENTS

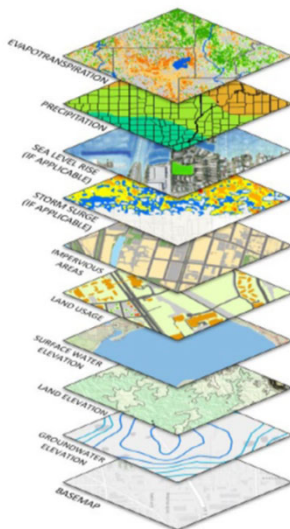
## Resilient First Coast

- Obtained a \$15,000 grant from American Flood Coalition to support the collaborative
- Discussed goals and objectives using Regional Resilience Priorities Analysis as a starting point
- Tabled ideas for subcommittees
- Tabled Partner Agreement template
- Discussed relevant funding opportunities
- Next meeting Oct 26, 2022



## Resilience on our Rivers

- Community event with exhibitors, panel discussion, and audience interaction
- Over 100 attendees
- Topics addressed:
  - Climate-related threats
  - Challenges to working on resilience
  - Initiatives, projects, and priorities
  - Collaboration and public engagement
  - Environmental justice and equity



## Vulnerability Assessments

- NEFRC is working with Flagler County on the scope of work to conduct its VA.
- NEFRC is finalizing a work plan for the "Coordinating Vulnerability Assessment Among Northeast Florida Jurisdiction" (project funded by Resilient Florida Grant Program)
- NEFRC can assist other local governments with their VAs as needed.

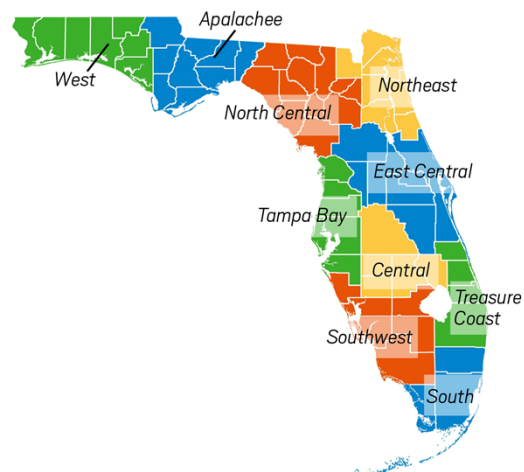
## Upcoming Events

- NEFRC staff will host an exhibitor table at the Environmental Symposium to promote Resilient First Coast
- NEFRC staff will be involved in 2 sessions:
  - Green Infrastructure and Innovative Solutions
  - Regional Resilience and Water Planning
- Keynote speakers:
  - Jessica Beach - St. Augustine Chief Resilience Officer
  - Anne Coglianese – Jacksonville Chief Resilience Officer



## Ongoing Resilience Tasks

- Staff submitted 2 deliverables last month for the CDBG – Mitigation Multiregional Grant: Advancing Mitigation Assessment and Planning Through Regional Collaboration
- Staff continues to work on the CDBG – Mitigation Healthcare Resiliency Grant.
- Staff continues to work with partners on relevant grant applications and projects.
  - Silver Jackets grant: Natural and Nature-Based Features: Bridging the Gap from Principle to Practice
  - National Science Foundation Innovation Engines Grant: Southeastern Innovations for Sea Level Rise (SISLR) Coalition



# Agenda Item

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Tab 14

Tab 14

Tab 14

Tab 14

Tab 14

# Northeast Florida Regional Council 2021/2022 Board Meeting Attendance

Meeting Dates:		10/7/2021	11/4/2021	12/2/2021		1/6/2022	2/3/2022		3/3/2022	4/7/2021		5/5/2022		6/2/2022		7/7/2022	8/4/2022		9/1/2022	
		NEFRC	NEFRC	Exec	AHC	NEFRC	NEFRC	AHC	NEFRC	Exec	AHC	NEFRC	AHC	NEFRC	AHC	NEFRC	Exec	AHC	NEFRC	AHC
	BAKER																			
C	Comm. Jimmy Anderson	P	P	NA	E	P	P	P	P	M	P	P	P	P	P	M	NA	P	P	P
C	Comm. James Bennett	E	P	NA	NA	P	P	NA	P	NA	NA	P	NA	E	NA	NA	NA	NA	P	NA
M	Michael Griffis	P	E	NA	E	E	P	P	E	NA	NA	E	E	P	E	NA	NA	NA	E	NA
G	Darryl Register	P	P	P	NA	P	P	P	P	NA	NA	P	NA	P	NA	E	E	NA	P	NA
	CLAY																			
C	Comm. Betsy Condon (10/21)	~	P	NA	NA	P	P	NA	P	NA	NA	P	NA	P	NA	E	P	NA	P	NA
C	Comm. Jim Renninger (10/21)	~	E	P	P	P	P	P	P	P	P	P	P	P	P	NA	P	P	P	P
M	Steve Kennedy (5/22)	~	~	~	~	~	~		~	~	~	P	NA	P	NA	NA	NA	P	NA	
G	Michael Bourre	P	P	NA	E	P	P	P	P	P	P	P	P	P	P	NA	NA	NA	P	P
	DUVAL																			
C	Councilmember DeFoor	E	P	P	NA	P	P	NA	P	NA	NA	P	NA	P	NA	P	NA	NA	P	NA
C	Councilmember Morgarn (8/21)	P	E	P	NA	E	P	NA	E	NA	NA	E	NA	P	NA	P	NA	E	NA	
M	Mayor Sean Lynch	P	E	P	P	P	P	P	P	E	P	P	P	P	P	P	P	P	P	A
G	Mayor Elaine Brown	A	A	NA	NA	A	E	NA	A	NA	NA	A	NA	A	NA	NA	NA	NA	A	NA
	FLAGLER																			
C	Comm. Joseph Mullins	P	P	P	P	P	P	P	P	NA	NA	A	E	P	P	P	P	P	P	P
C	Comm. David Sullivan	P	P	NA	NA	P	P	NA	P	NA	NA	P	NA	P	NA	NA	NA	NA	P	NA
M	Mayor Catherine Robinson	P	P	NA	E	P	P	P	P	C	P	P	P	E	P	NA	P	P	P	P
	NASSAU																			
C	Comm. John Martin	E	E	P	NA	P	P	NA	P	NA	NA	P	NA	P	NA	P	NA	E	NA	NA
C	John Drew (C-2/21)	P	P	E	NA	E	P	NA	P	NA	NA	A	NA	A	NA	NA	NA	P	NA	NA
M	Mayor Michael Lednovich (3/21)	E	E	NA	P	P	E	E	P	E	E	E	E	P	E	P	E	E	E	E
	PUTNAM																			
C	Comm. Larry Harvey	P	P	P	NA	E	P	NA	P	C	NA	P	NA	P	NA	P	NA	P	NA	NA
C	Comm. Jeff Rawls	P	P	NA	P	P	E	P	E	E	P	A	E	A	P	NA	P	P	P	P
M	Donald Holmes	P	E	NA	P	P	P	P	A	E	P	P	NA	P	A	NA	NA	E	E	E
	ST. JOHNS																			
C	Comm. Paul Waldron	P	P	E	NA	P	P	NA	P	L	NA	P	NA	P	NA	P	NA	E	NA	NA
C	Comm. Christian Whitehurst (6/21)	E	P	P	NA	P	P	NA	P	L	NA	P	NA	P	NA	L	P	NA	P	NA
M	Comm. Roxanne Horvath	P	P	NA	P	P	E	P	P	L	P	P	P	P	P	NA	P	P	P	P
	EX-OFFICIO																			
G	Curtis Hart - DEO	P	P	NA	E	P	P	P	P	E	E	A	E	E	E	P	NA	P	P	P
G	Doug Conkey - SJRWMD (11/21)	~	~	NA	NA	P	P	NA	P	D	NA	P	NA	P	NA	P	NA	P	NA	NA
G	Karen Taulbee - DOT	P	Pa	NA	NA	Pa	Pa	NA	P	NA	NA	Pa	NA	Pa	NA	Pa	NA	E	NA	NA
G	Gregory Strong - DEP	A	A	NA	NA	E	Pa	NA	A	NA	NA	E	NA	A	NA	NA	NA	E	NA	NA

P=Present, E=Excused, A=Absent, R=Resigned, (a)alternate attendee, Dash=not on Board at this time

# Agenda Item

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Tab 15

Tab 15

Tab 15


Tab 15

Tab 15



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**DATE:** SEPTEMBER 28, 2022

**TO:** NORTHEAST FLORIDA REGIONAL COUNCIL BOARD OF DIRECTORS

**FROM:** ELIZABETH PAYNE, CHIEF EXECUTIVE OFFICER 

**RE:** 2021-2022 ANNUAL REPORT

---

The NEFRC 21-22 Annual Report will be provided at the October 6th Board meeting. The Annual Report will reflect on the work of the Regional Council in FY 2021-2022.

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Tab 16

Tab 16

Tab 16

Tab 16

Tab 16





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**TO:** NORTHEAST FLORIDA REGIONAL COUNCIL EXECUTIVE COMMITTEE

**FROM:** ELIZABETH PAYNE, CHIEF EXECUTIVE OFFICER 

**RE:** FLORIDA REGIONAL COUNCILS ASSOCIATION UPDATE

---

Attached for your information is the Florida Regional Councils Association's (FRCA) September 2022 Monthly Activity Report highlighting the activities of the Association. Also provided is a copy of the FRCA quarterly newsletter.

---

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East Central Florida • Emerald Coast  
North Central Florida • Northeast Florida • South Florida  
Southwest Florida • Tampa Bay • Treasure Coast

---

## **MONTHLY ACTIVITY REPORT: September 2022**

### **RESOURCE DEVELOPMENT/CAPACITY BUILDING and OUTREACH**

- Organized and distributed the September 2022 Florida Regional Councils Association (FRCA) Newsletter, *FRCA Forward*.
- Updated the email lists for and maintained the email listserv for approximately 2,750 individuals who receive *FRCA Forward*.
- Maintained and updated the FRCA website: [www.flregionalcouncils.org](http://www.flregionalcouncils.org).
- To enhance partnerships and strengthen the relationship between regional planning councils and their state and federal partners, organized, participated with, or attended the following meetings and webinars:
  - Department of Economic Opportunity Broadband Strategic Plan Webinar
  - Florida Chamber Foundation Coordination Meeting
  - Southeast Crescent Regional Commission Collaboration Meeting
  - Florida Division of Emergency Management - Statewide Emergency Shelter Plan Working Group
  - Rural Economic Development Initiative Meeting
  - 2023 State Hazard Mitigation Plan Stakeholder Workshop
  - Coordination Meeting with Chief Resilience Officer, Wes Brooks
- Attended the Florida American Planning Association Annual Conference as a sponsor and exhibitor.

### **ASSOCIATION MANAGEMENT**

- Hosted the September FRCA Executive Directors Advisory Committee (EDAC) and FRCA Partners Meetings.
- Prepared to attend the Florida Resilience Conference as a moderator and partner.
- Continued to coordinate logistics for the 2022-23 meeting and conference schedule.
- Distributed grant opportunities and information of interest from local, state and national organizations.



# FORWARD

*A monthly update from Florida's Regional Planning Councils*



## Northeast Florida RC Strategizes on Affordable Housing Crisis

In order to address the affordable housing crisis, the Northeast Florida RC's Affordable Housing Committee went from an ad-hoc to a standing committee of the Board of Directors. The Committee now meets monthly to discuss the affordable housing crisis, hear from subject matter experts, and consider potential solutions for Northeast Florida. The Committee's goal is "a safe, sanitary, efficient, and resilient housing supply that provides lifestyle choice (agricultural, rural, suburban, and urban) and affordable options for all income, age and ability groups, equitably placed in vibrant, viable and accessible communities throughout the Region."



To gather stakeholder input and identify best practices, the Committee hosted a series of seven workshops, one in each member county, followed by a regional convening. After the workshops and to further work by the Committee, the 2022 Affordable Housing Strategy was drafted funded through a technical assistance grant awarded by the Florida Department of Economic Opportunity. The Strategy lays out five focus areas: Report Card (current data), Research, Alignment, Create More Affordable Units, and Championing the Effort.

Three measures of success were identified including each county positively impacting the number of the United Way's ALICE households, reducing homelessness, and increasing the number of affordable units. In September, the

Committee will take the information gathered to date to the Regional Council with steps for Councilmembers to take moving forward within their own jurisdictions.

The NEFRC 2022 Affordable Housing Strategy can be found at: <https://drive.google.com/file/d/1xdzBpJkWerh6tKh22WqKaWWxXrDf-U38/view>.

---

## Treasure Coast RPC Assists City of Stuart



In late 2020, the City of Stuart engaged the Treasure Coast RPC to work on two separate but adjacent and interconnected projects, a study of existing conditions and redevelopment opportunities along US 1 and a master plan for the Triangle District adjacent to downtown and abutting US 1. Funding for the US 1 Study was

provided through a grant to the City of Stuart from the Florida Department of Economic Opportunity and the Triangle Gateway Master Plan was funded by the Stuart Community Redevelopment Agency.

The planning process included an online survey, interviews with businesses and residents, and a well-attended walking tour of the areas with opportunities for public input at the conclusion of the tour. The master plans created provide for improved safety and mobility, redevelopment opportunities, and enhancements to community character. Work was completed last August both the Study and the Master Plan were reviewed and adopted by the CRA board and the City Commission. Some of the recommended capital improvement projects are already underway and key recommendations resulting from the planning efforts include:

- Designate a name for the area to enhance identity
- Survey and protect historic assets
- Implement the recommendations in the Future Parking Needs Analysis
- Create an Artists Alley program with murals
- Commit to Vision Zero for safety of all road users
- Prioritize traffic calming at intersections
- Rebuild the Frazier Creek Bridge with safe sidewalks

---

## East Central Florida Regional Resiliency Collaborative Participates in *Partnership for the Goals* Event

More than one hundred regional leaders from different organizations in east central Florida came together as part of the region's first *Partnership for the Goals* event. The two-day summit was a partnership between the Brookings Institution, the East Central Florida Regional



Resilience Collaborative, housed at the East Central Florida RPC, the Central Florida Foundation, the University of Central Florida's Center for Global Environmental and Economic Opportunity, Orange County, the City of Orlando, and Florida for Good.



The purpose of *Partnership for the Goals* was to break from business-as-usual and leverage the Sustainable Development Goals (SDG) framework as a tool for common conversation across government, philanthropic, academic, business, and civic society that often struggle to connect across professional vocabularies and organizational reference points.

The event resulted in new connections and yielded more than two dozen actionable ideas. Most importantly, the event is the culmination of new collaborations across sectors in the region. The Brookings Institute stated it is quickly becoming a model for other global communities and will remain a cornerstone event of the East Central Florida Regional Resilience Collaborative's efforts for years to come.

More information can be found at <https://www.ecfrpc.org/post/partnership-for-the-goals-event-brings-over-100-regional-leaders-together-for-sdg-action>

## UPCOMING EVENTS



# Rural Florida:

*Manufacturing  
More Than  
Vacations*

Florida Rural Economic Development Summit 2022

Join us December 7-9, 2022

at the Renaissance World Golf Village Resort in St. Augustine  
Early Registration Fee is \$345 until Sept. 30, 2022

**REGISTER HERE**

---



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Denise Imbler | [dimbler@arpc.org](mailto:dimbler@arpc.org) | [flregionalcouncils.org](http://flregionalcouncils.org)

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Tab 17

Tab 17

Tab 17

Tab 17

Tab 17