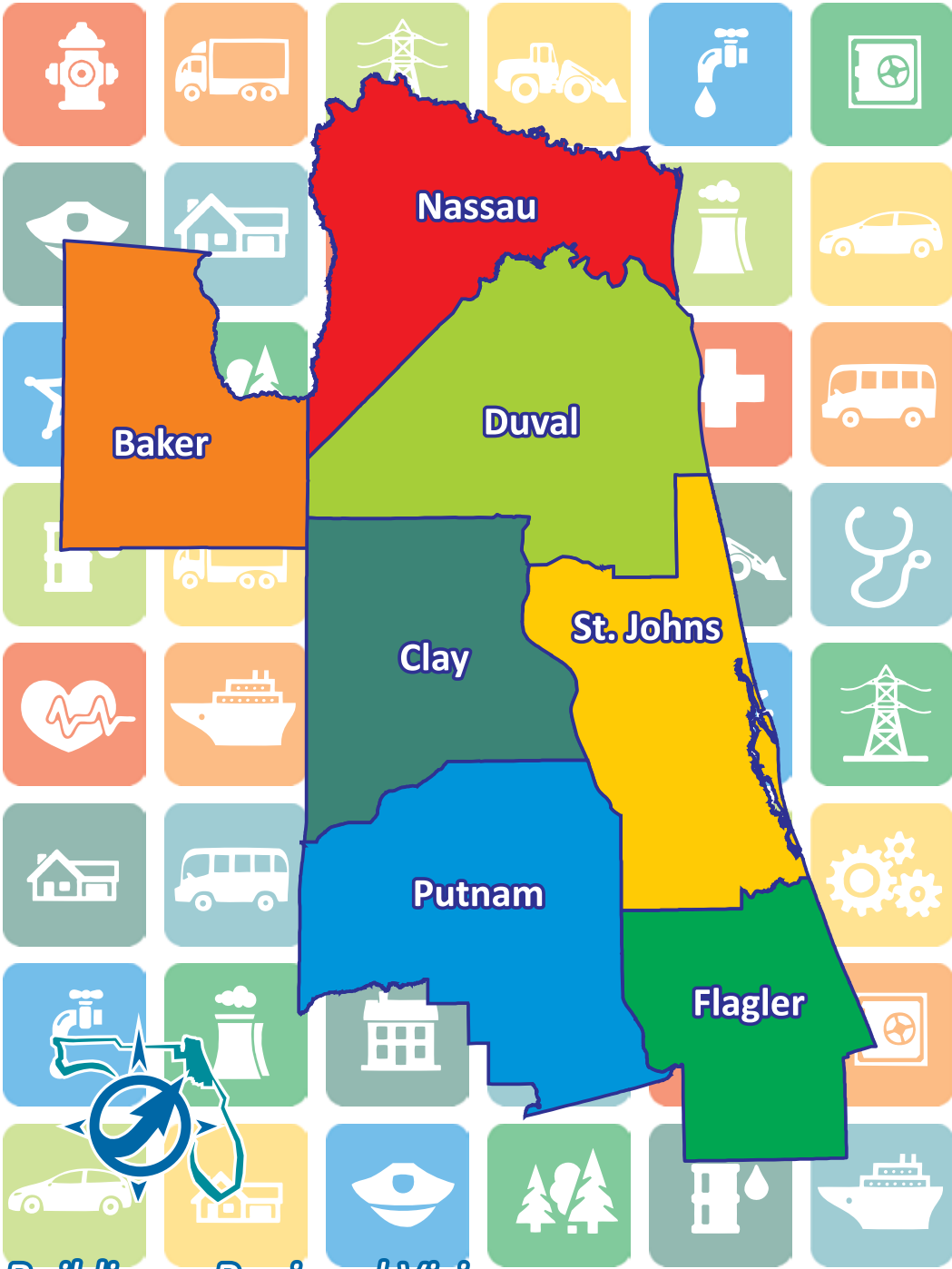


Northeast Florida Regional Council 2013 ANNUAL REPORT

"Bringing Communities Together to Advance the Regional Agenda."



Building a Regional Vision

PRESIDENT'S MESSAGE

It has been a great year for our Regional Community and we are grateful that the Northeast Florida Regional Council could make significant contributions to that success. In the pages of this newly designed Annual Report you will be treated to a snapshot of our activities and accomplishments of the past year.

This was the first full year of implementation of Innovate Northeast Florida, an economic development strategic plan developed through a partnership with JAXUSA. The year saw the completion of 26 percent of the plan's recommendations along with another 55 percent well on the way to completion. The Council reformatted its Comprehensive Economic Development Strategy to reflect the organizing framework of the Florida Chamber Foundation's Six Pillars. As a result, Northeast Florida has been designated a Six Pillars Region by the Foundation.

Concluding a process begun in 2009 with Reality Check First Coast and First Coast Vision in 2011 the Council adopted a new Strategic Regional Policy Plan. The plan was accompanied by 21 resolutions of support when it was reviewed by stakeholders and the Executive Office of the Governor. These resolutions are a testament to the outreach and buy-in that began in 2009. The Council's Regional Leadership Academy added another twelve graduates bringing the total to 186 Regionalists who have completed the program and moved on to become members of the Regional Community Institute. The Regional Community Institute completed its study on sea-level rise and made a series of practical and doable recommendations for action that were accepted by the Council.

The Council conducted numerous training sessions, exercises and workshops in the area of emergency preparedness reaching over 1,000 participants. Some of the subject areas taught included interoperable communications, biological weapons response, hurricane response, active assailant protocol development, continuity of operations, and many more. The year saw the completion of Hazardous Materials Commodity Flow Study which provides valuable information to first responders on the likely substances they may come in contact with along our regional roadways. The Council continues to expand and improve the award winning Statewide Regional Evacuation Study by developing new products and improving the old ones.

Finally, the Council continues to be recognized for its outstanding work by garnering an Innovation Award from the National Association of Development Organizations for the Florida Energy Assurance Study which was completed in conjunction with the ten other regional planning councils in Florida. The Council also recognized the great work being undertaken in Northeast Florida through its Annual Regional Leadership Awards. During its 2013 Awards Ceremony, the Council recognized 12 individuals, entities and projects for their excellence.

It has been an honor and pleasure to serve as President of the Northeast Florida Regional Council and ask you to join with me in wishing great success to our incoming President, Commissioner Wendell Davis of Clay County.

Sincerely,



Northeast Florida Regional Council President
2012-2013



2012-2013 BOARD OF DIRECTORS



Mr. Larry Williams
President

*Gubernatorial Appointee
Nassau County*



The Honorable Wendell Davis
1st Vice President

Clay County



Mr. Kenny Eubanks
2nd Vice President

Putnam County



Mr. Hugh Fish, Jr.
Secretary / Treasurer

Baker County

The Board of Directors of the Northeast Florida Regional Council is comprised of 35 members: two-thirds elected officials and one-third gubernatorial appointees. These individuals are recognized in the public and private sectors for their influence and leadership. They provide the Council with the insight and the tools to make critical decisions which affect the quality of life within our Region. The members named below are listed by their affiliation and title reflective of their status at the time of their service.

BAKER COUNTY

Hon. Jimmy Anderson
*Baker County
Commissioner*

Mr. Hugh D. Fish, Jr.
*City of Macclenny
Representative*

Hon. Adam Giddens
*Baker County
Commissioner*

Mr. Darryl Register
*Gubernatorial
Appointee*

CLAY COUNTY

Hon. Wendell Davis
*Clay County
Commissioner*

Hon. Steve Howard
*Town of Orange Park
Councilman*

Mr. Kenneth Smallwood
*Gubernatorial
Appointee*

Hon. Chereese Stewart
*Clay County
Commissioner*

DUVAL COUNTY

Ms. Elaine Brown
*Gubernatorial
Appointee*

Hon. Reginald Brown
*Jacksonville City
Councilman*

Hon. Matt Schellenberg
*Jacksonville City
Councilman*

Hon. Stan Totman
*Mayor,
Town of Baldwin*

FLAGLER COUNTY

Hon. Milissa Holland
*Flagler County
Commissioner*

Hon. Frank Meeker
*Flagler County
Commissioner*

Hon. Jon Netts
*Mayor,
City of Palm Coast*

Hon. Catherine Robinson
*Mayor,
City of Bunnell*

Mr. Bob Sgroi
*Gubernatorial
Appointee*

NASSAU COUNTY

Hon. Shirley Graham
*Mayor,
Town of Callahan*

Hon. Barry Holloway
*Nassau County
Commissioner*

Mr. Robert "Bob" Spaeth
*Nassau County
Representative*

Mr. Larry Williams
*Gubernatorial
Appointee*

PUTNAM COUNTY

Mr. Kenny Eubanks
*Putnam County
Representative*

Hon. Nancy Harris
*Chair, Putnam County
Commission*

Hon. Vernon Myers
*Mayor,
City of Palatka*

ST. JOHNS COUNTY

Hon. Rachael Bennett
*St. Johns County
Commissioner*

Hon. Ken Bryan
*St. Johns County
Commissioner*

Hon. Roxanne Hovalth
*City of St. Augustine
Commissioner*

Hon. William "Bill" Leary
*City St. Augustine
Commissioner*

Hon. Jay Morris
*St. Johns County
Commissioner*

Hon. Cyndi Stevenson
*Chair, St. Johns County
Commission*

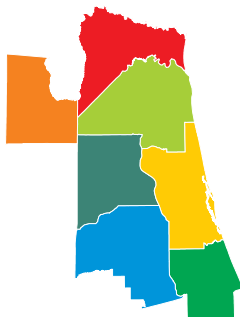
EX-OFFICIO NON-VOTING MEMBERS

Ms. Danita Andrews
*Clay Chamber of
Commerce
Florida Department of
Economic Opportunity*

Mr. Jeff Cole
*St. Johns River Water
Management District*

Mr. Larry Parks
*Florida Department of
Transportation*

Mr. Gregory Strong
*Florida Department of
Environmental
Protection*



This list includes all members who served during any portion of the 2013 fiscal year (October 1, 2012 - September 30, 2013)

REGIONAL COUNCIL STAFF



Brian D. Teeple
Chief Executive Officer



Mario L. Taylor
*Deputy CEO/
Chief Operations Officer*



Donna Starling
Chief Financial Officer

Margo Moehring, *Managing Director, Policy & Planning*
Jeffrey Alexander, *Managing Director, Emergency Preparedness*



Moehring



Alexander

Executive Support Staff:

Sheron Forde, *Executive Assistant/Personnel Services Coordinator*

Bonnie Magee, *Administrative Assistant*

Angelique Carnley, *Accounting Assistant/
Receptionist*

Operations:

Walter Bowman, *IT Specialist*

Michael Calhoun, *Graphic Designer*

Program Directors:

Ed Lehman

Elizabeth Payne

Planners:

Ameera Sayeed, *Senior Regional Planner*

Calvin Williams, *Senior Regional Planner*

Carolyn Bissonnette, *Community Outreach Specialist*

Eric Anderson, *Regional Planner*

Michael Epstein, *Regional Planner*

Interns:

Kurt Rodney

Sarah Stanley



FINANCE / VALUE ADDED SERVICES

The Northeast Florida Regional Council (NEFRC) maintained a stable financial position during the year ending September 30, 2013. The firm of Carrs, Riggs & Ingram, LLC conducted the annual audit and issued an unmodified opinion.

As of the end of this fiscal year, the NEFRC had three tenants, Girls on the Run Inc., Ertrachter Group Inc., and Community Health Charities of Florida Inc. The NEFRC is actively seeking 501(c)3 not for profit or governmental entities to fill currently available leasable space.



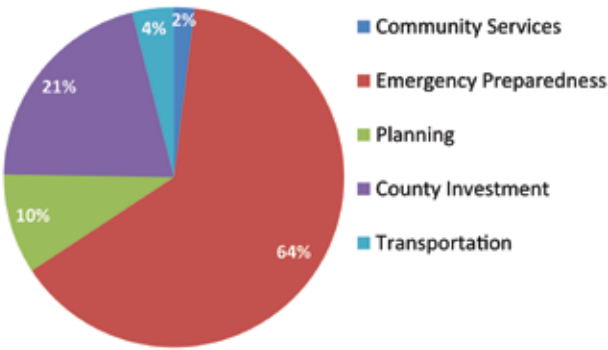
Counties' Return On Investment

Baker \$29/1
Clay \$5/1
Duval \$1/1
Flagler \$8/1
Nassau \$11/1
Putnam \$16/1
St. Johns \$5/1

The Region \$4/1

Revenue Sources / FY 2012-2013

Revenue Sources	Amount	Percent
Community Services	\$59,050	2%
Emergency Preparedness	\$1,458,405	49%
Planning	\$286,407	10%
County Investment	\$623,091	21%
Transportation	\$119,366	4%
Total Operating Revenues	\$2,546,319	85%
Pass Thru Funds to Other RPCs	\$456,324	15%
Total Revenues FY 2013	\$3,002,643	100%



RETURN ON INVESTMENT

Among the tangible benefits reaped by member governments was a \$4/1 return on their county contributions. A breakdown of selected services for the NEFRC's seven-county region is shown here to the left.

- Yielded a \$2,477,194 direct/indirect return on investment for contributions of \$623,091 by member counties, a \$4/1 ratio.
- Provided \$456,324 in contract monies to Regional Councils across the State to assist in various Statewide Emergency Management projects.

AWARDS

REGIONAL AWARDS



NEFRC Regional Leadership Award

From left to right: NEFRC 2013-2014 President Wendell Davis, NFAA Executive Director John W. Edwards, Jr, NEFRC CEO Brian Teeple

At the Annual Elected Officials and Regional Leadership luncheon on December 5, 2013, the Northeast Florida Regional Council recognized the best and the brightest leaders in the Region. Awards were given for Regional Excellence in a broad range of areas that will help define the future of Northeast Florida. This is the eleventh year that the Regional Council has recognized the special people, programs, and communities in Northeast Florida that are making a difference. This year’s honorees are listed below.

Northeast Florida Regional Council’s Regional Leadership Award:	NFAA Executive Director John W. Edwards, Jr
Regional Special Achievement Award:	JCCI
Regional Award for Excellence in Economic Development & Tourism:	One Spark
Regional Award for Excellence in Quality of Life:	Town of Beverly Beach
Regional Award for Excellence in Affordable Housing:	Bill Lazar, St. Johns Housing Partnership
Regional Award for Excellence in Education:	Data Busters Summer Youth Program, NFAA
Regional Award for Excellence in Public Safety:	Sheriff David Shoar, St. Johns County
Regional Award for Excellence in Transportation:	Keep the Ferry Task Force
Regional Award for Excellence in Planning & Growth Management:	Tom Ford, Nassau County
Regional Award for Excellence in Environmental Stewardship:	NAS Jacksonville

OUR REGION

The Northeast Florida Regional Council, formed in 1977, serves Regional District 4, and is comprised of seven counties (Baker, Clay, Duval, Flagler, Nassau, Putnam, and St. Johns) and 27 municipalities.

With 140 miles of coastline and five barrier islands boasting some of the state's most magnificent, pristine beaches, Northeast Florida is truly "Florida's First Coast." Jacksonville in Duval County is the major urban center, boasting a good mix of industrial manufacturing, transportation, financial services, health care, and military employment. Jacksonville accounts for almost 55 percent of the region's population and is the employment hub for several other communities in the Region. Land-wise, it is the largest city in the contiguous U.S.

Other counties in the Region are more rural and suburban in nature, relying on heavily agriculture and service sectors, with a limited, but growing industrial base often focused on a single sector. They are, however, increasing in their rate of urbanization and beginning to develop more economic diversity.

The Region's land area covers a total of 4,428 square miles, with 5.8 percent dedicated to agriculture, 2.1 percent to industry and commercial use, and 14.1 percent urbanized. The total population for the Region is 1,515,656 (Bureau of Economic & Business Research, 2011), which includes 7 counties and 27 municipalities. Of the 27 municipalities, fifteen (15) have a population of less than 5,000 residents. The remaining municipalities are mid-sized, with populations around 10,000. The two largest cities in the Region after Jacksonville are Palm Coast (75,180) in Flagler County and Jacksonville Beach (21,362) in Duval County.



BAKER COUNTY

County Seat: Macclenny
Population: 26,938*
Land Area (sq. miles): 585
Other Incorporated Communities: Glen St. Mary
Established: 1861
Named for: James McNair Baker, Confederate States senator and Florida judge



FLAGLER COUNTY

County Seat: Bunnell
Population: 97,160*
Land Area (sq. miles): 485
Other Incorporated Communities: Beverly Beach, Flagler Beach, Marineland, Palm Coast
Established: 1917
Named for: Henry Flagler, developer of the Florida East Coast Railroad



CLAY COUNTY

County Seat: Green Cove Springs
Population: 192,071*
Land Area (sq. miles): 601
Other Incorporated Communities: Keystone Heights, Orange Park, Penney Farms
Established: 1858
Named for: Kentuckian Henry Clay, Secretary of State under John Quincy Adams



NASSAU COUNTY

County Seat: Fernandina Beach
Population: 73,745*
Land Area (sq. miles): 652
Other Incorporated Communities: Callahan, Hilliard
Established: 1824
Named for: Nassau Sound



DUVAL COUNTY

County Seat: Jacksonville
Population: 869,729*
Land Area (sq. miles): 774
Other Incorporated Communities: Atlantic Beach, Baldwin, Jacksonville Beach, Neptune Beach
Established: 1822
Named for: William Pope DuVal, first territorial governor of Florida



PUTNAM COUNTY

County Seat: Palatka
Population: 73,158*
Land Area (sq. miles): 722
Other Incorporated Communities: Crescent City, Interlachen, Pomona Park, Welaka
Established: 1849
Named for: Benjamin Alexander Putnam (1801-69), lawyer, soldier, judge, state legislator, first president of the Florida Historical Society



ST. JOHNS COUNTY

County Seat: St. Augustine, oldest permanent settlement in U.S.
Population: 196,071*
Land Area (sq. miles): 609
Other Incorporated Communities: Hastings, St. Augustine Beach
Established: 1821
Named for: St. Johns River

*Source: Office of Economic & Demographic Research, Florida's Population Estimates

PLANNING AND POLICY PROGRAMS



PLANNING

Update to the Strategic Regional Policy Plan

The update to the Strategic Regional Policy Plan (SRPP) was an area of focus in 2013. The 1997 plan was entirely redone to take into account First Coast Vision, the 2011 vision for growth and development in the seven county Region for the next 50 years. Engagement with the public and communities was a centerpiece of the new plan, and was an opportunity to demonstrate that participation in visioning can result in concrete changes to plans and implementation of a vision. This inspired Northeast Floridians to remain engaged. The City of Jacksonville suggested that local governments be asked to consider resolutions of support for the updated plan, and ultimately 21 such resolutions were included



when the plan was sent to the Executive Office of the Governor in July, 2013. The new plan completed the rulemaking process early in 2014.

Preferred Growth Pattern: Multiple Centers

One of the hallmarks of the visioning process was public dialogue on what the Region should be like in 2060. After extensive polling, a multiple centers growth pattern was chosen. The new SRPP supports the NEFRC in working with local governments on identifying, realizing and connecting growth centers.



Planning and Technical Assistance Comprehensive Planning

Municipal and County governments adopted 13 amendments to their Future Land Use maps during 2013. Together, the amendments total 1,380 acres with a trend in converting low density residential land uses to non-residential land uses (commercial mixed use and industrial categories). In addition to evaluating amendments for trends analysis, staff reviews the transmittal and adoption packages to determine impacts to regional resources and facilities. Review of local government responses to comments and recommendations made by the Council shows acceptance by 90% of them.

Developments of Regional Impact

Development of Regional Impact (DRI) activity continues to be slow and sporadic. The NEFRC issued a recommendation report for the Twin Creeks Substantial Deviation DRI in northern St. Johns County along C.R. 210 in 2013. In addition, there is a new DRI proposed in the City of Palm Coast called the Old Kings South DRI, which is a multi-use DRI located along Old Kings Highway east of I-95. There seems to be an increase in Notice of Proposed Change activity, as developers modify plans for DRIs that were approved in the boom-years of the early to mid-2000's, but never developed as the economy slowed.

Technical Assistance

Two municipal comprehensive plans were rewritten: one for the coastal Town of Beverly Beach in Flagler County and one for the lake community Town of Pomona Park in Putnam County. Key objectives include maintain and supporting the existing quality of life the residents enjoy while inviting growth in a sustainable manner.



PLANNING AND POLICY PROGRAMS



ECONOMIC DEVELOPMENT

State of the Region

The Council created a State of the Region website which included metrics for Northeast Florida and a Regional Atlas of maps and images. The metrics for Northeast Florida consists of 56 data points separating into the eight issue areas covered by the SRPP. These data points will be updated yearly so trends can be observed.

The Regional Atlas consists of regional maps, again broken down into the SRPP categories. Some maps included are: Historic Districts and Monuments of Regional Significance, Economic Development Resources of Regional Significance, Energy Facilities or Regional Significance, and others. The Regional Atlas also includes the Green Infrastructure maps. The acreage portrayed on these maps will be tracked yearly. Specifically, these maps are: agriculture lands, floodplains, recharge areas, recreation lands, silviculture, and wetlands.

Both the metrics and the atlas can be found at: <http://www.nefrc.org/State-of-the-Region.htm>.

Economic Strategy

2014 marks the 5-year anniversary of the Comprehensive Economic Development Strategy (CEDS). The CEDS and the planning process contributes to economic development by creating a locally based, regionally-driven strategy. The CEDS is a key element of the U.S. Economic Development Administration's programs and can leverage involvement of the private sector with other funding initiatives.

The 2009 CEDS foundation is built upon the Florida Chamber Foundation's Six Pillars: Talent Supply and Education, Innovation & Economic Development, In-

frrastructure & Growth Leadership, Business Climate & Competitiveness, Civic & Governance Systems, and Quality of Life and Quality Places. The strength of each pillar is created through the threads of actionable goals and objectives. By aligning on CEDS with the Foundations framework, Northeast Florida

Economic Analysis

The Council maintains a robust economic modeling capability. During the year numerous analyses were performed for both public and private sector clients. Generally the economic analysis are used to help determine if incentives should be provided for economic development opportunities.

REGIONAL COMMUNITY INSTITUTE

Sea Level Rise Regional Action Plan

The Regional Community Institute (RCI) has completed its work on sea level rise. A Regional Action Plan was created and was approved by the NEFRC Board on November 7th, 2013. To create the Regional Action Plan, the committee used the best practices and lessons learned from local governments to make policy recommendations. The committee recommended creating a Public/Private Regional Resiliency (P2R2) Committee. The main goal of this P2R2 committee is to develop a strategy that will incentivize population and private development to locate outside of vulnerable areas.

Thriving Small Business

The RCI is now working on Thriving Small Business. A kickoff event was held in December 2013 and identified the questions that the committee will want to answer. The committee should have a regional report with recommendations for doable action items by Fall 2014.

Regional Leadership Academy

The Regional Leadership Academy graduated its 2013 class in September. The class was a diverse group of planning professionals, business leaders, and medical professionals. In 2013, the seven RLA programs were held in each of the seven Northeast Florida counties. This differed from 2012, when all classes were held at the NEFRC office, and provided the class with a different perspective on Northeast Florida. Programs included visits to Jax NAS, the Clay County Emergency Operations Center, and Ravines State Gardens, as well as other places in the Region. The class was exposed to such topics as Healthy Democracy, Northeast Florida Agriculture Issues (where the class was provided a tour of a working farm in St. Johns County), Education, and Public Safety.



rastructure & Growth Leadership, Business Climate & Competitiveness, Civic & Governance Systems, and Quality of Life and Quality Places. The strength of each pillar is created through the threads of actionable goals and objectives. By aligning on CEDS with the Foundations framework, Northeast Florida

PLANNING AND POLICY PROGRAMS



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PLANNING AND POLICY PROGRAMS



PROGRAMS

SHIP

The NEFRC continues to administer the State Housing Initiatives Partnership (SHIP) program for Putnam County. This program supports very-low, low, and moderate income households with home purchase assistance or rehabilitation of existing homes. The SHIP program received \$30,425 in state funding for the 2012-2013 fiscal year.

In addition to the state allocation, SHIP program funds from previous years have been used to service clients. These funds consist of recapture of funds and bank interest. Program income for 2012-2013 was \$389,544.10.

The Council has recently started administering the SHIP program for Baker County.

SHIP Financial Data FY 2012/2013	
Income	
State Allocation	\$30,425
Program Income	\$389,544.10
Total Income	\$419,969.10
Costs	
Administrative Costs	\$41,996.91
Total Costs	\$41,996.91
Total Program Dollars	\$377,972.19

Transportation Disadvantaged

The NEFRC continues in its role as the Designated Official Planning Agency for the Transportation Disadvantaged program in Baker, Clay, Flagler, Nassau, Putnam and St. Johns counties. It assists the Transportation Disadvantage (TD) Commission and Local Coordinating Boards (LCBs) with implementing the TD program by providing staff support and planning services. In 2013, the LCBs continued their quarterly meeting schedule and addressed a wide array of important issues. In addition, the Putnam County LCB recognized the need for a more concentrated effort in addressing the financial issues facing the system in the County and formed the Finance Committee. This Committee looks a funding issue and works with the Community Transportation Coordinator in devising ways to creatively address funding shortfalls in Putnam County.



Geographic Information Systems

A variety of thematic maps were created for local governments, private consultants, and strategic initiatives. The maps include analytical exhibits for the Jacksonville International Airport Community Redevelopment Area, regional connections of existing Transit Routes, Regional sea level rise, analytical exhibits for the Jacksonville Brentwood community health impact assessment and a series of maps identifying regional resources for the Strategic Regional Policy Plan.

Intergovernmental Coordination and Review

Staff at the Council has the opportunity to learn about and to review various projects that are proposed in the Region. Some of the regionally significant projects have been space and transportation related, and promise a large number of primary, secondary and tertiary jobs if they come to fruition.

The Cecil Spaceport submitted a project that would approve the use of a 3rd launch vehicle. The vehicle could be used for scientific experiments and for commercial tourism. The vehicle would fly south through central Florida and to a height of 350,000 feet before returning to Cecil Spaceport. As a result of obtaining the requisite FAA permits, Cecil Spaceport has landed a major tenant.

EMERGENCY PREPAREDNESS PROGRAMS



TRAINING AND EXERCISES

Point of Dispensing Training & Exercise

During 2013, the Council was involved in creating, orchestrating and conducting a variety of training sessions and workshops both throughout the Region and Statewide. Over 1000 participants benefited from these courses.

The Council worked with both the Clay and Putnam County Emergency Management Departments and Health Departments to create a Point of Dispensing (POD) tabletop training and full scale exercise. The tabletop training served as a precursor to Point of Dispensing (POD) exercises that took place in each county, one at the Clay County Fairgrounds and the other at the Putnam County Agricultural Center.

The tabletop exercise involved a basic scenario of an unknown virus outbreak surrounding the Easter holiday. Due to the virus' ability to infect quickly, the CDC required the Health Department to inoculate everyone in the County within a 72 hour period.

The POD exercises involved a release of weaponized anthrax within the County. The primary focus was on dispensing antibiotic pills to community members potentially infected with weaponized anthrax. The exercise goal was to evaluate POD concepts, plans and coordination. In addition to emergency management and health department staff, 25 representatives from various support agencies including the Red Cross, the Sheriff's Office, and Orange Park Medical Center participated. These exercises are part of the continual effort to exercise agencies and departments within the County.

Interoperability Summit

The Council held an Interoperability Summit in which over 150 Regional members representing 67 counties were in attendance. Topics covered Public Safety Communications for Project Management, as

well as Planning and Operations. A Mobile Communications Vehicle Support class was also conducted. The FIN (Florida Interoperability Network) classroom session and lab course was so popular, a second session had to be scheduled. Other course offerings included SLERS, EM Systems, a P-25 Roundtable discussion, a NIMS/NRF/ESF Overview, and a review of the After Action Report from Operation Radar.

JEA Exercise

The Council was contracted by JEA to design and conduct a "Back to Basics" exercise tailored toward better equipping JEA employees in a disaster situation. The exercise consisted of classes structured to provide information on preparation of Situation Re-

"Back to Basics"

ports; obtaining FEMA reimbursement; requesting resources from the City of Jacksonville; how JEA fits into the overall National and Local Response during a disaster; and touched on public relations for JEA employees. Over 125 employees attended the one-



John Sposato (JEA) - Providing instruction on one of the many topics covered at the JEA Back to Basics Workshop.

day session and their response to the workshop was so positive that an additional exercise was scheduled.



EMERGENCY PREPAREDNESS PROGRAMS



Following “Back to Basics”, the Council designed and orchestrated an exercise tailored toward better equipping JEA Leadership to function in a disaster situation. Over 45 JEA personnel attended the exercise, which consisted of three modules: Pre Storm; Land-



Action News Meteorologist, Mike Buresch – was a keynote speaker for the JEA Back to Basics Workshop

fall; and Post Storm. Due to the ongoing and successful relationship between JEA and the Council, other exercises are being planned for execution in the coming year.

Statewide Training & Exercise Plan Facilitation

The Council was once again selected by the Division of Emergency Management to facilitate the Annual Multi-Year Training and Exercise Workshop, and development of the Multi-Year Training and Exercise Plan. The project brought together people from each region, holding regional workshops, as well as holding preliminary county level workshops across the State. Over 1200 people participated in the local and regional workshops and over 80 regional representatives participated in the Statewide final workshop.

Active Assailant Workshop

The Council designed and implemented the Multi-

Agency Partnership to Protect our Society (MAPPS) a workshop in which over 130 participants gathered to create a strategic approach to active assailants. Participants addressed various planning approaches to develop a Regional strategy for planning in the areas of Preparedness, Response and Recovery from an active assailant – be it a shooter, an explosion or biological attack. The workshop was a collaboration between the Council, Duval County Emergency Operations Center, Florida Department of Law Enforcement, Federal Bureau of Investigation, and all counties and private facility operators in RDSTF Region III. As a result of what was learned at the workshop, a Final Regional Guidance document is expected in early 2014.

Beyond the Basics Exercise

After a very successful “Back to Basics” exercise in 2012, the Council was asked to design and conduct a follow-up entitled “Beyond the Basics” for St. Johns County Emergency Operations to focus on training County staff on Emergency Operations Center functions, as well as current issues in the Emergency Management community.

Continuity of Operations Planning Exercise

The Council implemented the Duval County Department of Health Continuity of Operations Planning (COOP) tabletop exercise regarding hurricane preparedness to determine training and exercise needs for the future. The tabletop exercise was designed to elicit constructive discussion by the participants as they examined and resolved problems based on the emergency plan.

Clay Back to Basic Exercise

A “Back to Basics” exercise was conducted at the Clay County Emergency Operations Center (EOC) to give participants a review of their respective roles in the activation of the EOC during an event. The exercise was attended by over 70 members of Senior Administration and Elected Officials as well as first responders and other disciplines. Courses were designed to address Leadership Roles in Disaster Situations, Technology, FEMA Reimbursement, Situation Reports, and Public Information.



EMERGENCY PREPAREDNESS PROGRAMS



Communications Technician Training



The Council is provided Communications Technician (COM-T) level training across the State. This activity involved the building of instructor and student kits, which include materials needed for hands-on instruction (tools, wiring, etc.), to enable participants to gain the knowledge to create communications in disaster situations. Seven classes were held around the State.

PLANNING FOR HAZARDS

Clay County Emergency Management Plan

The Council worked with Clay County Emergency Management on the review and update of their Comprehensive Emergency Management Plan (CEMP). The CEMP is updated based on changes within the County Emergency Management office and partner County agencies.

Local Emergency Planning Committee

During 2013, the Local Emergency Planning Committee (LEPC) conducted quarterly meetings at various locations in Region. The LEPC has been active in facilitating responder training that deals with response as well as pre-planning of facilities. Nationally recognized instructors provided training on Computer-Aided Management of Emergency Operations (CAMEO), and several hand-on classes have been offered throughout the Region to prepare responders for hazardous materials related incidents.

Staff completed a "Hazardous Materials Commodity Flow Study" for the Region. Observations were made

on various regional roadways to determine the types of chemicals and frequency at which they traveled. Based on the observations, recommendations were



made to regional stakeholders and the LEPC on how to better train and prepare for the most common types on chemicals traversing through our Region.

Through the LEPC's ongoing Hazardous Materials Training, a total of 168 responders received training in the following courses: 1) Advanced HazMat Life Support, 2) E-Plan Users Group Conference, 3) First Annual HazMat Symposium, 4) IAFF Hazardous Materials Techni



CAMEO – attendees participating in the Computer-Aided Management of Emergency Operations course offered at the Regional Council in November.

EMERGENCY PREPAREDNESS PROGRAMS



cian Course, 5) International Hazardous Materials Response Teams Conference, 6) EPCRA Responder Refresher Course, 7) Compressed Gases Course, 8) Virginia HazMat Conference, and 9) Computer-Aided Management of Emergency Operations (CAMEO).

The Council completed Hazards Analysis Site Visits in Baker, Clay, Nassau, Putnam & St. Johns counties. A total of 44 sites were visited during the year.

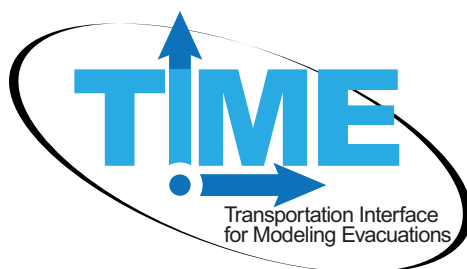
Council Staff implements the Small Quantity Generator (SQG) Program in Nassau and Baker Counties through a grant from the Florida Department of Environmental Protection. This program provides compliance assistance to facilities that deal in hazardous waste. Staff made 30 facility visits during the year and updated the Florida Department of Environmental Protections hazardous materials database.

Evacuation Planning

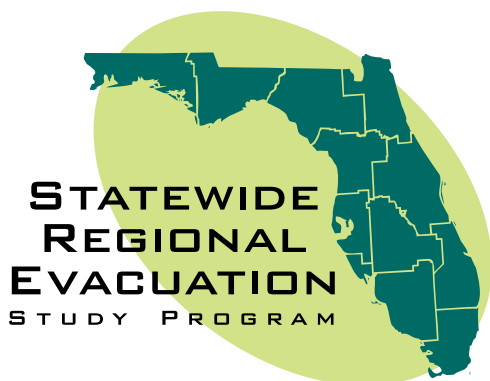
The Council continued to move the Statewide Regional Evacuation Study Program (SRESP) forward with innovative ideas and projects. The Northeast Florida Region updated their evacuation study, to include the most robust SLOSH grid in the Nation. In combination with state-of-the-art LiDAR elevation data, this provides our Region with the most accurate results produced to date on storm surge inundation. New storm tide atlases were produced and a new volume was added to the Study as well

vulnerable population numbers and shelter demand estimates, among other useful data points for emergency management directors in the Region.

Data is continually updated as well, with five regions updating their demographic data to reflect 2010 Census information. This data update will be incorporated in to the TIME (Transportation Interface for Modeling Evacuations) software program, to provide more current results when the TIME model is run by users.



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– the Depth Analysis Atlas. This new volume illustrates how deep the storm surge may be expected in any given area, broken down by category of storm. The evacuation study incorporates 2010 Census information and provides new clearance times, new





Northeast Florida Regional Council

6850 Belfort Oaks Place

Jacksonville, FL 32216

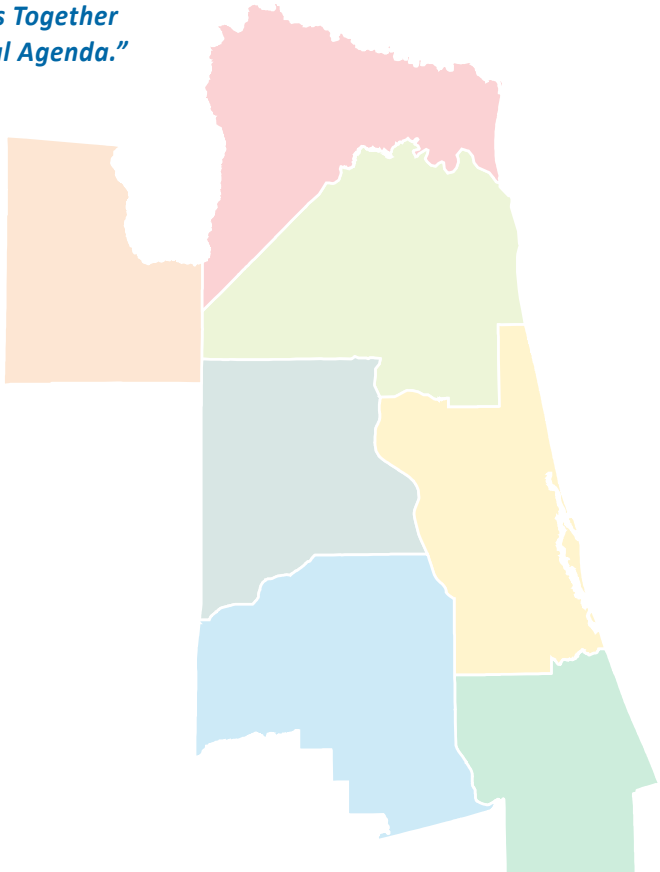
904.279.0880

www.nefrc.org

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***"Bringing Communities Together
to Advance the Regional Agenda."***



***See Final Printed Layout
after this page***

2012-2013 BOARD OF DIRECTORS



Mr. Larry Williams
President
Gubernatorial Appointee
Nassau County

The Honorable Wendell Davis
1st Vice President
Clay County

Mr. Kenny Eubanks
2nd Vice President
Putnam County

Mr. Hugh Fish, Jr.
Secretary / Treasurer
Baker County

The Board of Directors of the Northeast Florida Regional Council is comprised of 35 members: two-thirds elected officials and one-third gubernatorial appointees. These individuals are recognized in the public and private sectors for their influence and leadership. They provide the Council with the insight and the tools to make critical decisions which affect the quality of life within our Region. The members named below are listed by their affiliation and title reflective of their status at the time of their service.

BAKER COUNTY	Hon. Reginald Brown <i>Jacksonville City Councilman</i>	Hon. Barry Holloway <i>Nassau County Commissioner</i>	Hon. William "Bill" Leary <i>City St. Augustine Commissioner</i>
Hon. Jimmy Anderson <i>Baker County Commissioner</i>	Hon. Matt Schellenberg <i>Jacksonville City Councilman</i>	Mr. Robert "Bob" Spaeth <i>Nassau County Representative</i>	Hon. Jay Morris <i>St. Johns County Commissioner</i>
Mr. Hugh D. Fish, Jr. <i>City of Macclenny Representative</i>	Hon. Stan Totman <i>Mayor, Town of Baldwin</i>	Mr. Larry Williams <i>Gubernatorial Appointee</i>	Hon. Cyndi Stevenson <i>Chair, St. Johns County Commission</i>
Hon. Adam Giddens <i>Baker County Commissioner</i>	FLAGLER COUNTY	PUTNAM COUNTY	EX-OFFICIO NON-VOTING MEMBERS
Mr. Darryl Register <i>Gubernatorial Appointee</i>	Hon. Milissa Holland <i>Flagler County Commissioner</i>	Mr. Kenny Eubanks <i>Putnam County Representative</i>	Ms. Danita Andrews <i>Clay Chamber of Commerce</i> <i>Florida Department of Economic Opportunity</i>
CLAY COUNTY	Hon. Frank Meeker <i>Flagler County Commissioner</i>	Hon. Nancy Harris <i>Chair, Putnam County Commission</i>	Mr. Jeff Cole <i>St. Johns River Water Management District</i>
Hon. Wendell Davis <i>Clay County Commissioner</i>	Hon. Jon Netts <i>Mayor, City of Palm Coast</i>	Hon. Vernon Myers <i>Mayor, City of Palatka</i>	Mr. Larry Parks <i>Florida Department of Transportation</i>
Hon. Steve Howard <i>Town of Orange Park Councilman</i>	Hon. Catherine Robinson <i>Mayor, City of Bunnell</i>	ST. JOHNS COUNTY	Mr. Gregory Strong <i>Florida Department of Environmental Protection</i>
Mr. Kenneth Smallwood <i>Gubernatorial Appointee</i>	Mr. Bob Sgroi <i>Gubernatorial Appointee</i>	Hon. Rachael Bennett <i>St. Johns County Commissioner</i>	
Hon. Chereese Stewart <i>Clay County Commissioner</i>	NASSAU COUNTY	Hon. Ken Bryan <i>St. Johns County Commissioner</i>	
DUVAL COUNTY	Hon. Shirley Graham <i>Mayor, Town of Callahan</i>	Hon. Roxanne Hovalth <i>City of St. Augustine Commissioner</i>	
Ms. Elaine Brown <i>Gubernatorial Appointee</i>			

This list includes all members who served during any portion of the 2013 fiscal year (October 1, 2012 - September 30, 2013)

REGIONAL COUNCIL STAFF



Brian D. Teeple
Chief Executive Officer

Mario L. Taylor
Deputy CEO/ Chief Operations Officer

Donna Starling
Chief Financial Officer

Margo Moehring, *Managing Director, Policy & Planning*
Jeffrey Alexander, *Managing Director, Emergency Preparedness*

Executive Support Staff:
Sheron Forde, *Executive Assistant/Personnel Services Coordinator*
Bonnie Magee, *Administrative Assistant*
Angelique Carnley, *Accounting Assistant/ Receptionist*

Operations:
Walter Bowman, *IT Specialist*
Michael Calhoun, *Graphic Designer*

Program Directors:
Ed Lehman
Elizabeth Payne

Planners:
Ameera Sayeed, *Senior Regional Planner*
Calvin Williams, *Senior Regional Planner*
Carolyn Bissonnette, *Community Outreach Specialist*
Eric Anderson, *Regional Planner*
Michael Epstein, *Regional Planner*

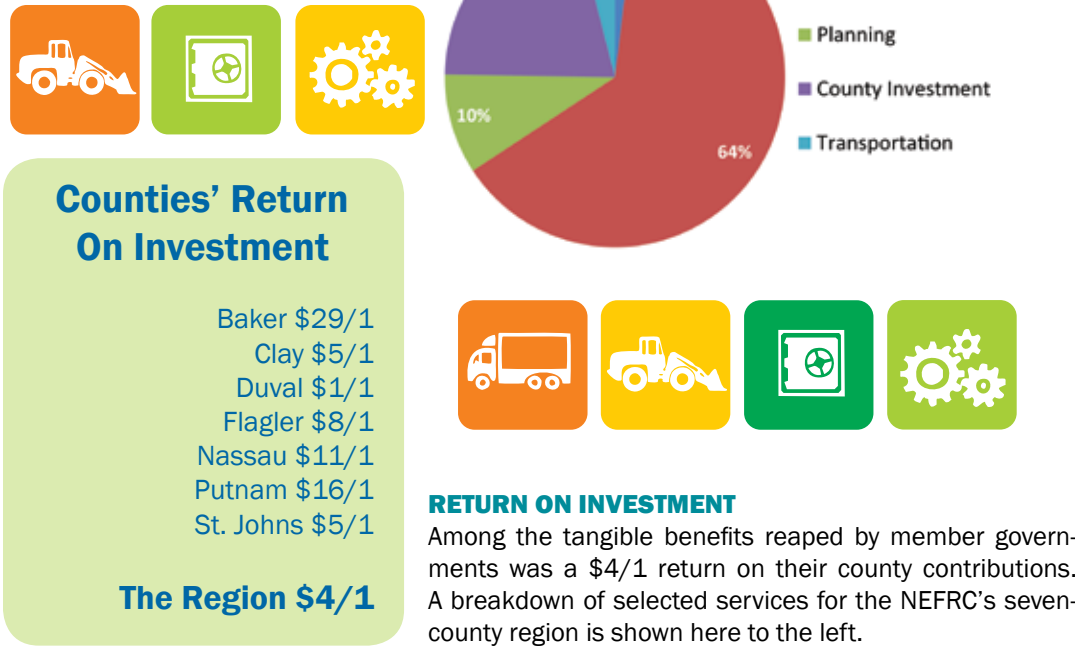
Interns:
Kurt Rodney
Sarrah Stanley



FINANCE / VALUE ADDED SERVICES

Revenue Sources / FY 2012-2013		
Revenue Sources	Amount	Percent
Community Services	\$59,050	2%
Emergency Preparedness	\$1,458,405	49%
Planning	\$286,407	10%
County Investment	\$623,091	21%
Transportation	\$119,366	4%
Total Operating Revenues	\$2,546,319	85%
Pass Thru Funds to Other RPCs	\$456,324	15%
Total Revenues FY 2013	\$3,002,643	100%

As of the end of this fiscal year, the NEFRC had three tenants, Girls on the Run Inc., Ertrachter Group Inc., and Community Health Charities of Florida Inc. The NEFRC is actively seeking 501(c)3 not for profit or governmental entities to fill currently available leasable space.



- Yielded a \$2,477,194 direct/indirect return on investment for contributions of \$623,091 by member counties, a \$4/1 ratio.
- Provided \$456,324 in contract monies to Regional Councils across the State to assist in various Statewide Emergency Management projects.

AWARDS

REGIONAL AWARDS



NEFRC Regional Leadership Award
From left to right: NEFRC 2013-2014 President Wendell Davis, NFCAA Executive Director John W. Edwards, Jr, NEFRC CEO Brian Teeple

Northeast Florida Regional Council's Regional Leadership Award:	NFCAA Executive Director John W. Edwards, Jr
Regional Special Achievement Award:	JCCI
Regional Award for Excellence in Economic Development & Tourism:	One Spark
Regional Award for Excellence in Quality of Life:	Town of Beverly Beach
Regional Award for Excellence in Affordable Housing:	Bill Lazar, St. Johns Housing Partnership
Regional Award for Excellence in Education:	Data Busters Summer Youth Program, NFCAA
Regional Award for Excellence in Public Safety:	Sheriff David Shoar, St. Johns County
Regional Award for Excellence in Transportation:	Keep the Ferry Task Force
Regional Award for Excellence in Planning & Growth Management:	Tom Ford, Nassau County
Regional Award for Excellence in Environmental Stewardship:	NAS Jacksonville

At the Annual Elected Officials and Regional Leadership luncheon on December 5, 2013, the Northeast Florida Regional Council recognized the best and the brightest leaders in the Region. Awards were given for Regional Excellence in a broad range of areas that will help define the future of Northeast Florida. This is the eleventh year that the Regional Council has recognized the special people, programs, and communities in Northeast Florida that are making a difference. This year's honorees are listed below.

ST. JOHNS COUNTY
County Seat: St. Johns River
Established: 1821
Augustine Beach
Other Incorporated Communities: Hastings, St. Land and New (sq. miles): 609
Population: 196,071+
oldest permanent settlement in U.S.

PUTNAM COUNTY
County Seat: Palatka
Population: 73,158+
Land Area (sq. miles): 722
Other Incorporated Communities: Crescent City, Interlachen, Panama Park, Wekiva
Established: 1849
Named for Benjamin Alexander Putnam (1801-69), lawyer, soldier, judge, state legislator, first president of the Florida Historical Society

CLAY COUNTY
County Seat: Green Cove Springs
Population: 192,071+
Land Area (sq. miles): 502
Other Incorporated Communities: Keystone Heights, Orange Park, Perry Farms
Established: 1858
Named for Revolutionary War hero John Quincy Adams

BAKER COUNTY
County Seat: Macclenny
Population: 26,838+
Land Area (sq. miles): 585
Other Incorporated Communities: Glen St. Mary
Established: 1861
Named for James McNeil Baker

FLAGLER COUNTY
County Seat: Jacksonville
Population: 97,160+
Land Area (sq. miles): 485
Other Incorporated Communities: Flagler Beach, Maitland, Palm Coast
Established: 1917
Named for Henry Flagler

NASSAU COUNTY
County Seat: Fernandina Beach
Population: 73,755+
Land Area (sq. miles): 652
Other Incorporated Communities: Callahan, Hilliard
Established: 1823
Named for Revolutionary War hero John Quincy Adams

DUVAL COUNTY
County Seat: Jacksonville
Population: 869,729+
Land Area (sq. miles): 774
Other Incorporated Communities: Atlantic Beach, Baldwin, Jacksonville Beach, Neptune Beach
Established: 1822
Named for William Page DuVal, first territorial governor of Florida

PLANK COUNTY
County Seat: Palatka
Population: 73,158+
Land Area (sq. miles): 722
Other Incorporated Communities: Crescent City, Interlachen, Panama Park, Wekiva
Established: 1849
Named for Benjamin Alexander Putnam (1801-69), lawyer, soldier, judge, state legislator, first president of the Florida Historical Society

The Northeast Florida Regional Council, formed in 1977, serves Regional District 4, and is comprised of seven counties (Baker, Clay, Duval, Flagler, Nassau, Putnam, and St. Johns) and 27 municipalities.

With 140 miles of coastline and five barrier islands boasting some of the state's most magnificent, pristine beaches, Northeast Florida is truly "Florida's First Coast." Jacksonville in Duval County is the major urban center, boasting a good mix of industrial manufacturing, transportation, financial services, health care, and military employment. Jacksonville accounts for almost 55 percent of the region's population and is the employment hub for several other communities in the Region. Land-wise, it is the largest city in the contiguous U.S.

Other counties in the Region are more rural and suburban in nature, relying on heavily agriculture and service sectors, with a limited, but growing industrial base often focused on a single sector. They are, however, increasing in their rate of urbanization and beginning to develop more economic diversity.

The Region's land area covers a total of 4,428 square miles, with 5.8 percent dedicated to agriculture, 2.1 percent to industry and commercial use, and 14.1 percent urbanized. The total population for the Region is 1,515,656 (Bureau of Economic & Business Research, 2011), which includes 7 counties and 27 municipalities. Of the 27 municipalities, fifteen (15) have a population of less than 5,000 residents. The remaining municipalities are mid-sized, with populations around 10,000. The two largest cities in the Region after Jacksonville are Palm Coast (75,180) in Flagler County and Jacksonville Beach (21,362) in Duval County.

OUR REGION

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info@nefrc.org

“Bringing Communities Together to Advance the Regional Agenda.”

Northeast Florida Regional Council President
2012-2013

Wendell Davis
Sincerely,

Wendell Davis of Clay County.

It has been an honor and pleasure to serve as President of the Northeast Florida Regional Council and ask you to join with me in wishing great success to our incoming President, Commissioner recognized 12 individuals, entities and projects for their excellence.

Finally, the Council continues to be recognized for its outstanding work by garnering an Innovation Award from the National Association of Development Organizations for the Florida Energy Assurance Study which was completed in conjunction with the ten other regional planning councils in Florida. The Council also recognized the great work being undertaken in Northeast Florida through its Annual Regional Leadership Awards. During its 2013 Awards Ceremony, the Council recognized 12 individuals, entities and projects for their excellence.

Evacuation Study by developing new products and improving the old ones.

The Council continues to expand and improve the award winning Statewide Regional Roadways. The Council continues to expand and improve the award winning Statewide Regional Roadways. The Council continues to expand and improve the award winning Statewide Regional Roadways. The Council continues to expand and improve the award winning Statewide Regional Roadways.

The Council conducted numerous training sessions, exercises and workshops in the area of emergency preparedness reaching over 1,000 participants. Some of the subject areas taught included interoperable communications, biological weapons response, hurricane response, active assailant protocol development, continuity of operations, and many more. The year saw the completion of Hazardous Materials Community Flow Study which provides valuable information to first responders on the likely substances they may come in contact with along our regional roadways. The Council continues to expand and improve the award winning Statewide Regional Evacuation Study by developing new products and improving the old ones.

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Sincerely,

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Wendell Davis of Clay County.

PRESIDENT'S MESSAGE

Northeast Florida Regional Council 2013 ANNUAL REPORT

“Bringing Communities Together to Advance the Regional Agenda.”

Nassau
Duval
Clay
Putnam
St. Johns
Flagler
Baker

Building a Regional Vision

PLANNING AND POLICY PROGRAMS



PLANNING

Update to the Strategic Regional Policy Plan

The update to the Strategic Regional Policy Plan (SRPP) was an area of focus in 2013. The 1997 plan was entirely redone to take into account First Coast Vision, the 2011 vision for growth and development in the seven county Region for the next 50 years. Engagement with the public and communities was a centerpiece of the new plan, and was an opportunity to demonstrate that participation in visioning can result in concrete changes to plans and implementation of a vision. This inspired Northeast Floridians to remain engaged. The City of Jacksonville suggested that local governments be asked to consider resolutions of support for the updated plan, and ultimately 21 such resolutions were included



when the plan was sent to the Executive Office of the Governor in July, 2013. The new plan completed the rulemaking process early in 2014.

Preferred Growth Pattern: Multiple Centers

One of the hallmarks of the visioning process was public dialogue on what the Region should be like in 2060. After extensive polling, a multiple centers growth pattern was chosen. The new SRPP supports the NEFRFC in working with local governments on identifying, realizing and connecting growth centers.



Planning and Technical Assistance Comprehensive Planning

Municipal and County governments adopted 13 amendments to their Future Land Use maps during 2013. Together, the amendments total 1,380 acres with a trend in converting low density residential land uses to non-residential land uses (commercial mixed use and industrial categories). In addition to evaluating amendments for trends analysis, staff reviews the transmittal and adoption packages to determine impacts to regional resources and facilities. Review of local government responses to comments and recommendations made by the Council shows acceptance by 90% of them.

Developments of Regional Impact

Development of Regional Impact (DRI) activity continues to be slow and sporadic. The NEFRFC issued a recommendation report for the Twin Creeks Substantial Deviation DRI in northern St. Johns County along C.R. 210 in 2013. In addition, there is a new DRI proposed in the City of Palm Coast called the Old Kings South DRI, which is a multi-use DRI located along Old Kings Highway east of I-95. There seems to be an increase in Notice of Proposed Change activity, as developers modify plans for DRIs that were approved in the boom-years of the early to mid-2000's, but never developed as the economy slowed.

Technical Assistance

Two municipal comprehensive plans were rewritten: one for the coastal Town of Beverly Beach in Flagler County and one for the lake community Town of Pomona Park in Putnam County. Key objectives include maintain and supporting the existing quality of life the residents enjoy while inviting growth in a sustainable manner.



ECONOMIC DEVELOPMENT

State of the Region

The Council created a State of the Region website which included metrics for Northeast Florida and a Regional Atlas of maps and images. The metrics for Northeast Florida consists of 56 data points separating into the eight issue areas covered by the SRPP. These data points will be updated yearly so trends can be observed.

The Regional Atlas consists of regional maps, again broken down into the SRPP categories. Some maps included are: Historic Districts and Monuments of Regional Significance, Economic Development Resources of Regional Significance, Energy Facilities or Regional Significance, and others. The Regional Atlas also includes the Green Infrastructure maps. The acreage portrayed on these maps will be tracked yearly. Specifically, these maps are: agriculture lands, floodplains, recharge areas, recreation lands, silviculture, and wetlands.

Both the metrics and the atlas can be found at: <http://www.nefrfc.org/State-of-the-Region.htm>.

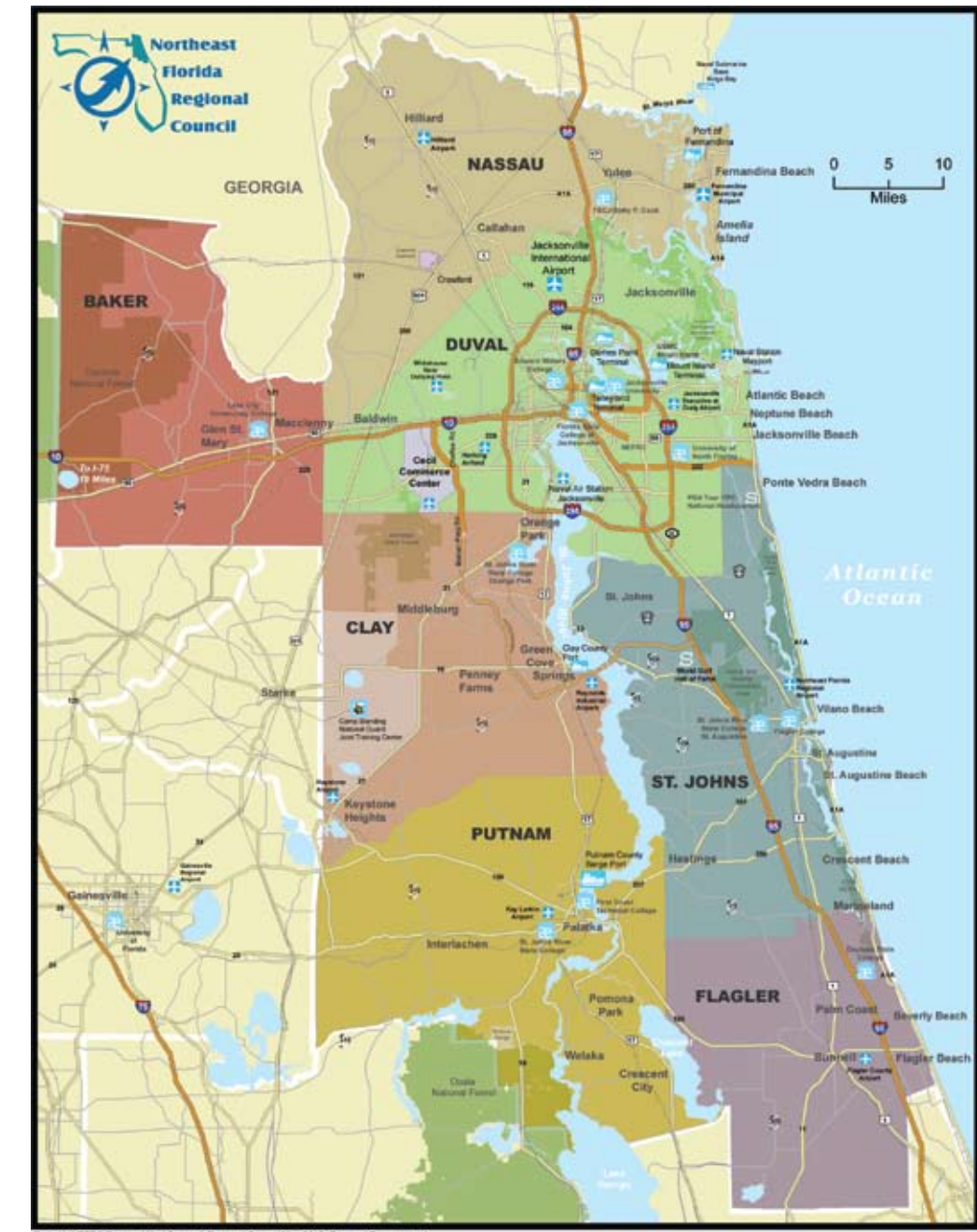
Economic Strategy

2014 marks the 5-year anniversary of the Comprehensive Economic Development Strategy (CEDS). The CEDS and the planning process contributes to economic development by creating a locally based, regionally-driven strategy. The CEDS is a key element of the U.S. Economic Development Administration's programs and can leverage involvement of the private sector with other funding initiatives.

The 2009 CEDS foundation is built upon the Florida Chamber Foundation's Six Pillars: Talent Supply and Education, Innovation & Economic Development, In-



frastructure & Growth Leadership, Business Climate & Competitiveness, Civic & Governance Systems, and Quality of Life and Quality Places. The strength of each pillar is created through the threads of actionable goals and objectives. By aligning on CEDS with the Foundations framework, Northeast Florida



became a designated Six Pillar Region. As we evaluate the current plan, a strategy committee will be established to consider the strengths, weaknesses, opportunities and threats within the Region. The committee will consider achievements made during the last planning horizon and identify goals for the next five year horizon.

Economic Analysis

The Council maintains a robust economic modeling capability. During the year numerous analyses were performed for both public and private sector clients. Generally the economic analysis are used to help determine if incentives should be provided for economic development opportunities.

REGIONAL COMMUNITY INSTITUTE

Sea Level Rise Regional Action Plan

The Regional Community Institute (RCI) has completed its work on sea level rise. A Regional Action Plan was created and was approved by the NEFRFC Board on November 7th, 2013. To create the Regional Action Plan, the committee used the best practices and lessons learned from local governments to make policy recommendations. The committee recommended creating a Public/Private Regional Resiliency (P2R2) Committee. The main goal of this P2R2 committee is to develop a strategy that will incentivize population and private development to locate outside of vulnerable areas.

Thriving Small Business

The RCI is now working on Thriving Small Business. A kickoff event was held in December 2013 and identified the questions that the committee will want to answer. The committee should have a regional report with recommendations for doable action items by Fall 2014.

Regional Leadership Academy

The Regional Leadership Academy graduated its 2013 class in September. The class was a diverse group of planning professionals, business leaders, and medical professionals. In 2013, the seven RLA programs were held in each of the seven Northeast Florida counties. This differed from 2012, when all classes were held at the NEFRFC office, and provided the class with a different perspective on Northeast Florida. Programs included visits to Jax NAS, the Clay County Emergency Operations Center, and Ravines State Gardens, as well as other places in the Region. The class was exposed to such topics as Healthy Democracy, Northeast Florida Agriculture Issues (where the class was provided a tour of a working farm in St. Johns County), Education, and Public Safety.

EMERGENCY PREPAREDNESS PROGRAMS



TRAINING AND EXERCISES

Point of Dispensing Training & Exercise

During 2013, the Council was involved in creating, orchestrating and conducting a variety of training sessions and workshops both throughout the Region and Statewide. Over 1000 participants benefited from these courses.

The Council worked with both the Clay and Putnam County Emergency Management Departments and Health Departments to create a Point of Dispensing (POD) tabletop training and full scale exercise. The tabletop training served as a precursor to Point of Dispensing (POD) exercises that took place in each county, one at the Clay County Fairgrounds and the other at the Putnam County Agricultural Center.

The tabletop exercise involved a basic scenario of an unknown virus outbreak surrounding the Easter holiday. Due to the virus' ability to infect quickly, the CDC required the Health Department to inoculate everyone in the County within a 72 hour period.

The POD exercises involved a release of weaponized anthrax within the County. The primary focus was on dispensing antibiotic pills to community members potentially infected with weaponized anthrax. The exercise goal was to evaluate POD concepts, plans and coordination. In addition to emergency management and health department staff, 25 representatives from various support agencies including the Red Cross, the Sheriff's Office, and Orange Park Medical Center participated. These exercises are part of the continual effort to exercise agencies and departments within the County.

Interoperability Summit

The Council held an Interoperability Summit in which over 150 Regional members representing 67 counties were in attendance. Topics covered Public Safety Communications for Project Management, as



Communications Technician Training



The Council is provided Communications Technician (COM-T) level training across the State. This activity involved the building of instructor and student kits, which include materials needed for hands-on instruction (tools, wiring, etc.), to enable participants to gain the knowledge to create communications in disaster situations. Seven classes were held around the State.

PLANNING FOR HAZARDS

Clay County Emergency Management Plan

The Council worked with Clay County Emergency Management on the review and update of their Comprehensive Emergency Management Plan (CEMP). The CEMP is updated based on changes within the County Emergency Management office and partner County agencies.

Local Emergency Planning Committee

During 2013, the Local Emergency Planning Committee (LEPC) conducted quarterly meetings at various locations in Region. The LEPC has been active in facilitating responder training that deals with response as well as pre-planning of facilities. Nationally recognized instructors provided training on Computer-Aided Management of Emergency Operations (CAMEO), and several hand-on classes have been offered throughout the Region to prepare responders for hazardous materials related incidents.

Staff completed a "Hazardous Materials Commodity Flow Study" for the Region. Observations were made

well as Planning and Operations. A Mobile Communications Vehicle Support class was also conducted. The FIN (Florida Interoperability Network) classroom session and lab course was so popular, a second session had to be scheduled. Other course offerings included SLERS, EM Systems, a P-25 Roundtable discussion, a NIMS/NRF/ESF Overview, and a review of the After Action Report from Operation Radar.

JEA Exercise

The Council was contracted by JEA to design and conduct a "Back to Basics" exercise tailored toward better equipping JEA employees in a disaster situation. The exercise consisted of classes structured to provide information on preparation of Situation Re-

"Back to Basics"

ports; obtaining FEMA reimbursement; requesting resources from the City of Jacksonville; how JEA fits into the overall National and Local Response during a disaster; and touched on public relations for JEA employees. Over 125 employees attended the one-



John Sposato (JEA) - Providing instruction on one of the many topics covered at the JEA Back to Basics Workshop.

day session and their response to the workshop was so positive that an additional exercise was scheduled.

on various regional roadways to determine the types of chemicals and frequency at which they traveled. Based on the observations, recommendations were



made to regional stakeholders and the LEPC on how to better train and prepare for the most common types on chemicals traversing through our Region.



CAMEO - attendees participating in the Computer-Aided Management of Emergency Operations course offered at the Regional Council in November.

Following "Back to Basics", the Council designed and orchestrated an exercise tailored toward better equipping JEA Leadership to function in a disaster situation. Over 45 JEA personnel attended the exercise, which consisted of three modules: Pre Storm; Landfall; and Post Storm. Due to the ongoing and successful relationship between JEA and the Council, other exercises are being planned for execution in the coming year.

Statewide Training & Exercise Plan Facilitation

The Council was once again selected by the Division of Emergency Management to facilitate the Annual Multi-Year Training and Exercise Workshop, and development of the Multi-Year Training and Exercise Plan. The project brought together people from each region, holding regional workshops, as well as holding preliminary county level workshops across the State. Over 1200 people participated in the local and regional workshops and over 80 regional representatives participated in the Statewide final workshop.

Active Assailant Workshop

The Council designed and implemented the Multi-



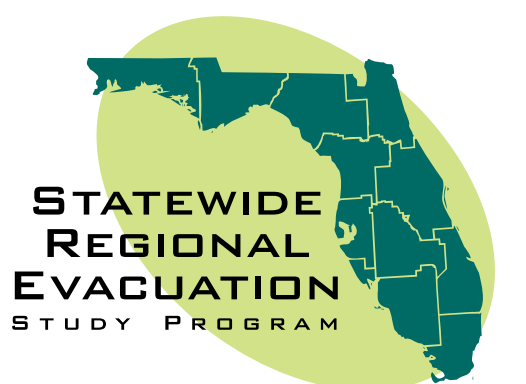
cian Course, 5) International Hazardous Materials Response Teams Conference, 6) EPCRA Responder Refresher Course, 7) Compressed Gases Course, 8) Virginia HazMat Conference, and 9) Computer-Aided Management of Emergency Operations (CAMEO).

The Council completed Hazards Analysis Site Visits in Baker, Clay, Nassau, Putnam & St. Johns counties. A total of 44 sites were visited during the year.

Council Staff implements the Small Quantity Generator (SQG) Program in Nassau and Baker Counties through a grant from the Florida Department of Environmental Protection. This program provides compliance assistance to facilities that deal in hazardous waste. Staff made 30 facility visits during the year and updated the Florida Department of Environmental Protections hazardous materials database.

Evacuation Planning

The Council continued to move the Statewide Regional Evacuation Study Program (SRESP) forward with innovative ideas and projects. The Northeast Florida Region updated their evacuation study, to include the most robust SLOSH grid in the Nation. In combination with state-of-the-art LIDAR elevation data, this provides our Region with the most accurate results produced to date on storm surge inundation. New storm tide atlases were produced and a new volume was added to the Study as well



- the Depth Analysis Atlas. This new volume illustrates how deep the storm surge may be expected in any given area, broken down by category of storm. The evacuation study incorporates 2010 Census information and provides new clearance times, new

Agency Partnership to Protect our Society (MAPPs) a workshop in which over 130 participants gathered to create a strategic approach to active assailants. Participants addressed various planning approaches to develop a Regional strategy for planning in the areas of Preparedness, Response and Recovery from an active assailant - be it a shooter, an explosion or biological attack. The workshop was a collaboration between the Council, Duval County Emergency Operations Center, Florida Department of Law Enforcement, Federal Bureau of Investigation, and all counties and private facility operators in RDSTF Region III. As a result of what was learned at the workshop, a Final Regional Guidance document is expected in early 2014.

Beyond the Basics Exercise

After a very successful "Back to Basics" exercise in 2012, the Council was asked to design and conduct a follow-up entitled "Beyond the Basics" for St. Johns County Emergency Operations to focus on training County staff on Emergency Operations Center functions, as well as current issues in the Emergency Management community.

Continuity of Operations Planning Exercise

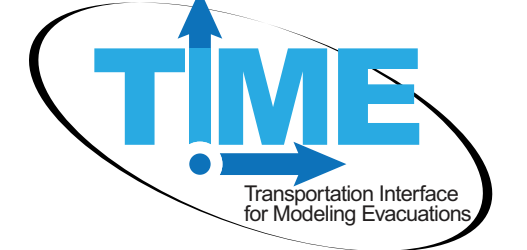
The Council implemented the Duval County Department of Health Continuity of Operations Planning (COOP) tabletop exercise regarding hurricane preparedness to determine training and exercise needs for the future. The tabletop exercise was designed to elicit constructive discussion by the participants as they examined and resolved problems based on the emergency plan.

Clay Back to Basic Exercise

A "Back to Basics" exercise was conducted at the Clay County Emergency Operations Center (EOC) to give participants a review of their respective roles in the activation of the EOC during an event. The exercise was attended by over 70 members of Senior Administration and Elected Officials as well as first responders and other disciplines. Courses were designed to address Leadership Roles in Disaster Situations, Technology, FEMA Reimbursement, Situation Reports, and Public Information.

vulnerable population numbers and shelter demand estimates, among other useful data points for emergency management directors in the Region.

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